

Long Term Financial Plan

for the period 2025 - 2035



LEETON
SHIRE COUNCIL

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1. Message from the Mayor and General Manager

Greetings to Leeton Shire Council Ratepayers and Residents

This Long Term Financial Plan (LTFP) 2025-2035 sets out Council's forecast costs to deliver services to the residents of Leeton Shire Council over the next 10-years.

The LTFP is influenced by a series of assumptions over the next 10 years, including Council's adopted Asset Management Plans. We have infrastructure valued at over \$560M which needs to be appropriately maintained so that it doesn't become a burden on future generations.

Under the Local Government Act, Council is required to run a financially sustainable organisation. While there are no immediate liquidity concerns, the risk is drawing closer. Leeton Shire Council is definitely not financially sustainable over the long run.

Under this LTFP 2025-2035, Council will start running out of cash by 2028/29 and will have to begin using its internal reserves. This is not prudent financial governance and needs to be addressed.

Further, this reality is now impacting Council's ability to meet community expectations for new and/or expanded services. Council has had to balance current community aspirations as set out in the Community Strategic Plan with its depleted ability to fund major capital costs and ongoing operational costs for discretionary projects.

Given the situation with Council's general fund, the base case in this LTFP assumes largely business as usual including completing capital works for essential services in the main (e.g. water, sewer, cemetery expansion). There is a modest amount of master planning and detailed design included for a range of discretionary projects so that we are 'shovel ready' in the event government grants come available at a future date.

The exception to this is the housing project at Brobenah Rd (former caravan park) where Council will continue to spearhead a subdivision and enabling infrastructure with the aim of addressing the significant shortage of affordable housing stock in Leeton Shire. To achieve this we have applied for funding to cover 80% of the subdivision costs. This project does not include the houses themselves and may require a future partnership with a developer or community housing provider. We will also endeavour to work with Homes NSW to increase our social housing stock in Yanco at Eventide Homes.

Work health and safety is something Council must take seriously so some funds have been set aside to do some urgent safety works and a masterplan at Whitton Museum. It is also important to protect our assets so roof renewals at LMAG and the Stadium will proceed, with the Stadium roof project also helping to drive improved energy-use efficiencies at the Leeton Pool.

As well as the base case, Council has presented two alternative scenarios for the General Fund only. The first includes the full Leeton sports precinct (re)development with the expansion of the stadium, and the second excludes all (new) discretionary capital projects, including those in the Base Case. Scenario 1 sees our capital exhausted sooner in 2028/29, and Scenario 2 gives us slightly longer relief financially but fails to set us up to be shovel ready with the community's aspirational projects that will help make Leeton more prosperous or more attractive for residents. It should be noted that Scenario 2 also does not solve our long term sustainability issues.

Council has engaged the services of Professor Joseph Drew of Newcastle University to provide an independent study into our financial sustainability. His report is nearing completion and will be released publicly in August 2025. Professor Drew is recommending Council commences a Financial Sustainability Improvement Plan in the first instance, before considering a Special Rate Variation. Once the Improvement Plan is complete (in about a year), the LTFP will be updated accordingly. Initial indications are that a 25% to 35% SRV may need to be explored during the 26/27 year with a potential implementation date of 01 July 2027. But nothing is locked in yet for any SRV - it is simply being flagged here as being highly likely during this term of Council. Council's first commitment to residents is to ensure every other opportunity to improve the financial situation has been fully exhausted first.

The Water and Sewer Funds both have only Base Cases as all capital works are deemed essential at this stage.

We look forward to continuing to engage with residents deeply and meaningfully about the best way forward to achieve financial sustainability at Leeton Shire Council.

Sincerely

Cr George Weston
Mayor

Jackie Kruger
General Manager

2. Introduction

Council's current Long Term Financial Plan (LTFP) has been reviewed and updated using Council's LTFP modelling tool developed by LG Solutions to reflect the following:

- The current 2024/25 and 2025/26 budget decisions/forecasts have been updated within the LTFP to inform the starting point.
- Refinement of the 10 years Capital Works Program and alignment to the Asset Management Plans that have been approved for Water, Wastewater (Sewerage), Transport, Stormwater and Buildings Asset classes.
- Refinement of the planning assumptions for each revenue and expenditure type within the model. It is impossible to be precise about forward projections, but it is important to understand the key factors used within the model to help explain variations from year to year.

The LTFP is a dynamic document, reviewed and updated annually, changing as the needs, strategies and financial position of the Council change over time. This means that the LTFP is updated with the latest known budget information and assumptions each year as part of the development of the Annual Budget (Operational Plan).

This LTFP covers the period 2025 to 2035.

3. Background

Council operates General (including domestic waste business), Water and Sewer Funds. The General Fund financial position is unsustainable at the current levels of expenditure and income due to a range of issues. These include the long-term impacts of rate capping which sees rates income capped and expenses uncapped, driven by economic conditions like:

- Inflation and other market factors
- Cost shifting from state government to local government, such as new internal Audit and Risk Committee obligations, the emergency service levy and, more recently, grant-funded construction of new assets. These all impose additional operating costs on councils.

Since its 'Fit For the Future' Improvement Plan in 2015, Council has highlighted the financial sustainability challenges faced by General Fund. This situation will not change in the medium or long term without active intervention. In 2018 and 2022, Council sought expert advice from Morrison Low on its financial position and on both occasions a Special Rate Variation (SRV) was recommended. In 2022 Council endorsed the recommendation that this deficit be addressed by way of a SRV in order to maintain the General Fund's financial sustainability over the longer term, however, the SRV did not proceed.

To continue the financial sustainability path Council must:

- Ensure future cash budgets are in surplus to restore an adequate level of working capital.
- Consider opportunities to increase revenue including reviewing rates and charges revenue including the possibility of applying in future for an SRV.
- Continue to look for opportunities for efficiencies and reprioritisation of services to financially sustainable levels each year.

4. Planning Assumptions

The following table outlines Council's planning assumptions by revenue and expenditure types. Included within the assumptions is a brief description as to how Council has determined this assumption and the external influences which impact the assumption.

Category	2026/27	2027/28	2028/29	2029/30	2030/31 to 2034/35
CPI (Inflation)	3.0%	3.0%	3.0%	3.0%	3.0%
Rate Peg	2.8%	2.9%	2.9%	2.9%	2.9%
General Annual Charges	3.0%	3.0%	3.0%	3.0%	3.0%
Water Annual and User Charges	5.0%	5.0%	5.0%	5.0%	5.0%
Sewerage Annual and User Charges	7.0%	7.0%	7.0%	7.0%	7.0%
Fees and Charges	3.0%	3.0%	3.0%	3.0%	3.0%
Grants and Contributions	3.0%	3.0%	3.0%	3.0%	3.0%
Other Revenues	3.0%	3.0%	3.0%	3.0%	3.0%
Other Income	3.0%	3.0%	3.0%	3.0%	3.0%
Interest Returns	3.0%	2.5%	2.5%	2.5%	2.5%
Employee Expenses	3.0%	3.0%	3.0%	3.0%	3.0%
Materials and Services	3.0%	3.0%	3.0%	3.0%	3.0%
Depreciation	Defined by Asset Class	Defined by Asset Class	Defined by Asset Class	Defined by Asset Class	Defined by Asset Class
Other Expenses	3.0%	3.0%	3.0%	3.0%	3.0%

Inflation (CPI)

The Reserve Bank (RBA) has forecast underlying inflation to be a bit above the midpoint of the 2-3% range from late 2025. The target for CPI for the RBA is to maintain inflation between 2% and 3%.

Based on this assumption Council has selected the high point for CPI to apply across the term of the LTFP. While most Councils tend to select the mid-point at 2.5%, this does not take into account that there are significant material and service costs that impact Council over and above the all groups CPI determination. Inflation on goods and services used by Council has been even higher than the measured Consumer Price Index (CPI) due to the high cost growth on specific goods and services used by Council (for example construction materials, fuel and service industries).

Rate Pegging

In accordance with IPART guidelines and forecast calculations Council has applied a 2.8% rate peg for 2026/27 and then an ongoing 2.9% across the term of the LTFP. IPART based their calculations on CPI and LG Award movements, therefore movements in CPI and the final LG Award determinations will impact the LTFP annually.

Annual Charges

Annual charges primarily relate to the Water, Sewerage and Domestic Waste businesses and are not tied by Rate Pegging and therefore Council has opted to apply the high Point of the expected CPI for the term of the LTFP from 2026/27 for Domestic Waste Fund and applied 7% for Sewerage and 5% for Water to achieve financial sustainability.

User Charges and Fees

This includes all of Council's general fees and charges like:

- Water user charges
- Trade waste user charges
- Waste tipping fees
- Swimming Pool fees
- Childcare fees
- Golf Course fees
- Application fees – Development applications, Section 603 certificates, other Planning fees etc.

No major fluctuations are expected in the volumes of other income. Prices will be adjusted in line with CPI on an annual basis.

Other Revenues

No major fluctuations are expected in the volumes of other income. Prices will be adjusted in line with CPI on an annual basis. For this reason, other revenue in the LTFP has the 3% applied for the term of the LTFP. This category covers items like legal fees recovery, fines, commissions, kiosk sales, sales of surplus water and insurance rebates.

Other Income

Rental income is forecast to grow in line with inflation as most rental reviews reference the CPI to determine the contracted rental increase. No major fluctuations are expected in the volumes of other revenue. Prices will be adjusted in line with CPI on an annual basis. For this reason, other revenue in the LTFP has the 3% applied for the term of the LTFP.

Operating Grants

Operational grants will be maintained at current levels with CPI adjustments being applied from 2026/27. The key grants included here and the amounts for the 2025/26 budget include:

- \$6.36M Financial Assistance – Road and general components - ongoing
- \$270K Regional Roads block grant - ongoing
- \$1.05M Roads to Recovery grant - ongoing
- \$98K Library subsidy - ongoing
- \$50K Noxious weeds - ongoing
- \$40K Road safety - ongoing
- \$110K Childcare – ongoing
- \$341K Trainees' Government grant (2 years only)
- \$30K Splinter Awards Grants (Approx.)

Council has not included the Regional Emergency Road Repair Fund (RERRF) grant received as income in 2023/24 as ongoing as it had a fixed life. The RERRF money held in reserve is being utilized across 2024/25 and 2025/26.

Capital Grants and contributions

Capital grants, in particular, are difficult to forecast and have been high in recent years.

The major capital grants that are included in the LTFP as one off:

- \$1M for Roxy 2025/26
- \$300K Yanco Landfill 2025/26
- \$2.66M for Brobenah Road Affordable Housing – Plus \$2M in 2026/27 (Base Case only)
- \$2.5M Eventide Homes/ Yanco Social Housing Expansion (100% grant funding assumed 2027/28 and 78% grant funding 2028/29 – Base Case only)
- \$2M Gogelderie Weir Cabins 2029/30 (100% contribution funding – private investment)
- \$1.5M Whitton Pool Renewal 2029/30 grant funded

Developer contribution income has been forecast to increase to \$360K in 2025/26 and \$300K annually in future years. This increase will be used to fund the following capital projects:

- \$40K Gogelderie Weir – Caretaker House Renewal 2025/26
- \$200K Gogelderie Weir Cabins – Planning 2026/27
- \$100K Whitton Museum 2025/26
- \$150K Cemetery Capital Works 2025/26 & 2026/27
- \$60K Cemetery Capital Works 2029/30, 2031/32 & 2033/34
- \$50K Playgrounds 2025/26, \$100K 2026/27 and \$50K ongoing
- \$20K Bus Shelter Upgrades 2025/26, 2027/28 & \$10K 2028/29

Interest Returns

Council is currently achieving an average interest rate of 4.95% to the end of March 2025, compared to 4.55% in the prior year. However, as the RBA continues to control inflation, interest rates are expected to start to reduce again. Interest on investments has been forecast at 3% for 2026/27 and reducing to 2.5% for all future years.

However, cash funds are exhausted in future years (2029/30) in both scenarios and interest returns are nil, other than interest on outstanding rates and charges.

Employee costs

Employee cost impacts can affect wages volatility including internal and external factors such as the rising cost of employment, skills shortages, staff turnover, attraction and retention of staff, an increase in superannuation benefits, maternity and paternity leave, LG Award increases, step increases and additional staff requirements due to changes in service levels.

For this category Council has elected to apply a 3.0% increase for 2026/27 and all future years.

Materials and Services

This covers the broad range of expenses incurred by Council and includes:

- Materials and consumables
- Contractor and consultancy costs
- Councillor and Mayoral fees and associated expenses
- Audit
- Insurances
- Fuel
- Advertising
- Bank charges
- Election expenses
- Electricity and heating
- Office expenses
- Street lighting
- Telephone and communications

Prices will be adjusted in line with CPI on an annual basis. For this reason, other revenue in the LTFP has the 3% applied for the term of the LTFP. The high point of CPI has been applied to take into account impacts of key council expenditure that tends to move higher than CPI like fuel, insurances transport costs etc.

Depreciation

Specific additions and adjustments for depreciation have been made for major new infrastructure being commissioned throughout the LTFP timeline. Further asset revaluations will be factored into future reviews of the LTFP.

Other Expenses

This category includes the following expense types:

- Emergency Services Levy
- NSW Fire Brigade and Rural Fire Service Levies
- Tip remediation provision expense
- Council contributions and donations

Prices will be adjusted in line with CPI on an annual basis. For this reason, other expenses in the LTFP has the 3% applied for the term of the LTFP.

Loan Borrowings

Council has factored in loans for the existing new loans scheduled to be received in 2025/26 for:

- Stadium Roof Renewal \$450K
- Cemetery Expansion \$480K

It is expected loans will be drawn late in 2025/26 and the loan repayments are budgeted to commence in 2026/27.

Across the term of the LTFP Council has budgeted for the following new loans to fund discretionary projects:

- \$480K Cemetery Expansion 2026/27
- \$1.16M for Brobenah Road Affordable Housing 2026/27
- \$500K Eventide Homes/ Yanco Social Housing Expansion 2028/29
- \$1M Whitton Pool Renewal 2029/30
- \$2.57M Sporting Precinct (Scenario 1 only)

The impact of the new draw downs and subsequent repayments is incorporated in the LTFP at indexed amounts.

External Risks

The following is a range of identified external risks that may also impact on the LTFP should they eventuate as they could result in a significant change in operating revenue or expenditure and the need to review service levels.

- Budget reductions in state and federal governments may impact future funding provisions of grants and contributions.
- Continued increased cost-shifting from other levels of government may adversely impact current expenditure levels of Council.
- Climate change and its effect on council assets (roads, drainage, footpaths) like flood and bushfire events
- Global issues impacting cost and supply of materials.

Council will review the LTFP each year as part of the development of the Annual Operational Plan.

5. The Base Case Summaries for General Fund, Sewer Fund and Water Fund

The Base Case represents business as usual and some discretionary projects, with Council adopting rate pegging increases as per normal for General fund and selecting options that provide a financially sustainable approach for Sewerage and Water funds.

The discretionary projects are: Social housing project in Yanco, Detailed design for cabins at Gogelderie Weir, Enabling infrastructure for affordable housing subdivision at Brobenah Road, Safety works and master planning at Whitton Museum, Master planning for the sports precinct (including stadium expansion), Detail design for Whitton pool renewal.

General Fund

The General Fund rate peg is set at 2.8% for 2026/27 and then applying 2.9% from 2027/28 to 2034/35.

The Income Statement and Cashflow Statement in Section 7.1 show the impacts of continuing with the business as usual or Base Case and reaffirms that doing nothing is unviable and alternative scenarios must be considered in the next 12 months. Of note, the Base Case:

- Continues to deliver ongoing Operating deficits before Grants and Contributions provided for Capital purposes for the 10 Years – accumulating to a value of (\$40.96M).
- Delivers a deficit in unrestricted cash in 2026/27 and is ongoing, showing that Council cannot fund the planned Capital Program under the Base Case.

Sewerage Fund

The Sewerage Fund charges increase is set at 7% annually for the term of the LTFP and not the rate peg as this fund is not tied to rate pegging legislation. This represents a financial sustainable option that needs to be monitored and reviewed annually, providing the community with a clear direction of future sewerage charge increases.

The Income Statement and Cashflow Statement in Section 8.1 show that this base case is financial sustainability for Sewer Fund as:

- Achieves an ongoing Operating surplus before Grants and Contributions provided for Capital purposes in 2028/29 and ongoing in future years – accumulating to a value of \$5.0M.
- Achieves an improving Cash and Investment position across the 10 years and can adequately fund the current capital program. The cash position in 2034/35 is \$7.2M in reserve under this scenario. While further intervention maybe required in the future for the purposes of the LTFP this can be considered a satisfactory option to be reviewed annually.

Water Fund

The Water Fund charges increase is set at 5% annually for the term of the LTFP and not the rate peg as this fund is not tied to rate pegging legislation. This represents a financial sustainable option that needs to be monitored and reviewed annually, providing the community with a clear direction of future water charge increases.

The Income Statement and Cashflow Statement in Section 9.1 show that this base case is financial sustainability for Water Fund as:

- Achieves ongoing Operating surplus before Grants and Contributions provided for Capital purposes for the term of the LTFP – accumulating to a value of \$7.9M.
- Achieves an improving Cash and Investment position across the 10 years and can adequately fund the current capital program. The cash position in 2034/35 is \$4.5M in reserve under this scenario. While further intervention maybe required in the future for the purposes of the LTFP this can be considered a satisfactory option to be reviewed annually.

6. Alternative Scenarios

The Local Government Act requires councils to apply sound financial management principles which include:

- achieving a fully funded operating position
- maintaining sufficient cash reserves
- having an appropriately funded capital program
- maintaining its asset base 'fit for purpose'
- having adequate resources to meet ongoing compliance obligations.

While not a formal proposal in this LTFP, to achieve financial sustainability and maintain fit for purpose infrastructure, Council will in future require a rate increase above the standard rate pegging limits. This includes the expected rate peg increases that Council would ordinarily have increased rates by, plus a further additional increase over and above rate peg. This will need to be reviewed and considered as potential viable options in the coming financial year.

Council might also consider a reduction in services/service levels to reduce expenses, or alternative/new revenue sources to generate income. In this LTFP, savings have not been included in either scenario as engagement to date has suggested the community would like to maintain all services.

Council has an obligation to ensure that it manages its financial resources sustainably, including that it has adequate revenue to cover expenditure. This LTFP looks at how Council's finances will shape up if it continues as it currently is (the Base Case) as well as modelling a different scenario considering alternative solutions.

The scenarios included this year considers excluding the discretionary Capital projects that were identified as part of the community consultation phase for the establishment of Councils Delivery Program.

6.1 Alternative Scenario 1 – Includes Sporting Precinct Development (including Stadium Expansion)

Scenario 1 has only been developed for the General Fund as this scenario represents the Base case plus the \$10.4M Sporting Precinct Expansion (including Stadium) capital project and associated loan funding identified by the community as part of consultation on the Delivery Program. The Base Case is financially unviable, so Council voted to remove this project from the Base case or adopted budget and show as a separate Scenario to highlight the financial impact of this project.

Capital Program	2025/26	2026/27	2027/28	2028/29	Totals	Indexed Totals	Loan Funding Indexed	Grant Funding Indexed
Sporting Precinct Expansion (including Stadium)	600,000	7,892,000	987,000	987,000	10,466,000	10,854,390	2,725,630	8,128,760

General Fund

The Income Statement and Cashflow Statement in Section 7.3 show the impacts of adopting Scenario 1 for the General Fund. This option worsens the financial viability of Council, delivering the following key results:

- Continues to deliver ongoing Operating deficits before Grants and Contributions provided for Capital purposes for the 10 Years – accumulating to a value of (\$41.49M).
- Still delivers a deficit in unrestricted cash in 2026/27 and is ongoing, resulting in council running out of all cash in 2030/31 - showing that Council cannot fund the planned Capital Program under Scenario 1.

This option is also financially unsustainable.

6.2 Alternative Scenario 2 – Excludes Discretionary Capital Projects

Scenario 2 has only been developed for the General Fund as this scenario represents the Base case less the discretionary capital projects identified by the community as part of consultation on the Delivery Program. The Base Case is financially unviable, so the discretionary projects have been removed to show key impacts on the LTFP.

The Discretionary Projects that were removed as well as any associated grant or loan funding included is shown below:

Discretionary Capital Program	2025/26	2026/27	2027/28	2028/29	2029/30	Totals	Indexed Totals	Loan Funding Indexed	Grant Funding Indexed	Reserves
Eventide Homes - Yanco Social Housing Expansion Project	300,000	0	2,750,000	2,250,000	0	5,300,000	5,676,111	546,364	4,829,747	
Gogelderie Weir Cabins (Planning & Construction)	0	200,000	0	0	2,000,000	2,200,000	2,457,018		2,251,018	51,500
Brobenah Road Affordable Housing	2,661,081	3,165,270	0	0	0	5,826,351	5,921,309	1,200,228	4,721,081	
Whitton Museum Renewals (including Courthouse)	100,000	484,000	484,000	242,000	0	1,310,000	1,376,436		1,011,996	100,000
Sporting Precinct Expansion (including Stadiums)	600,000	7,892,000	987,000	987,000	0	10,466,000	10,854,390	2,725,630	8,128,760	
Whitton Pool - Detailed Design	0	0	0	200,000	0	200,000	218,545		-	-
Whitton Pool - Renewal	0	0	0	0	2,500,000	2,500,000	2,813,772	1,125,509	1,688,263	-
	3,661,081	11,741,270	4,221,000	3,679,000	4,500,000	27,802,351	29,317,581	5,597,731	22,630,865	151,500

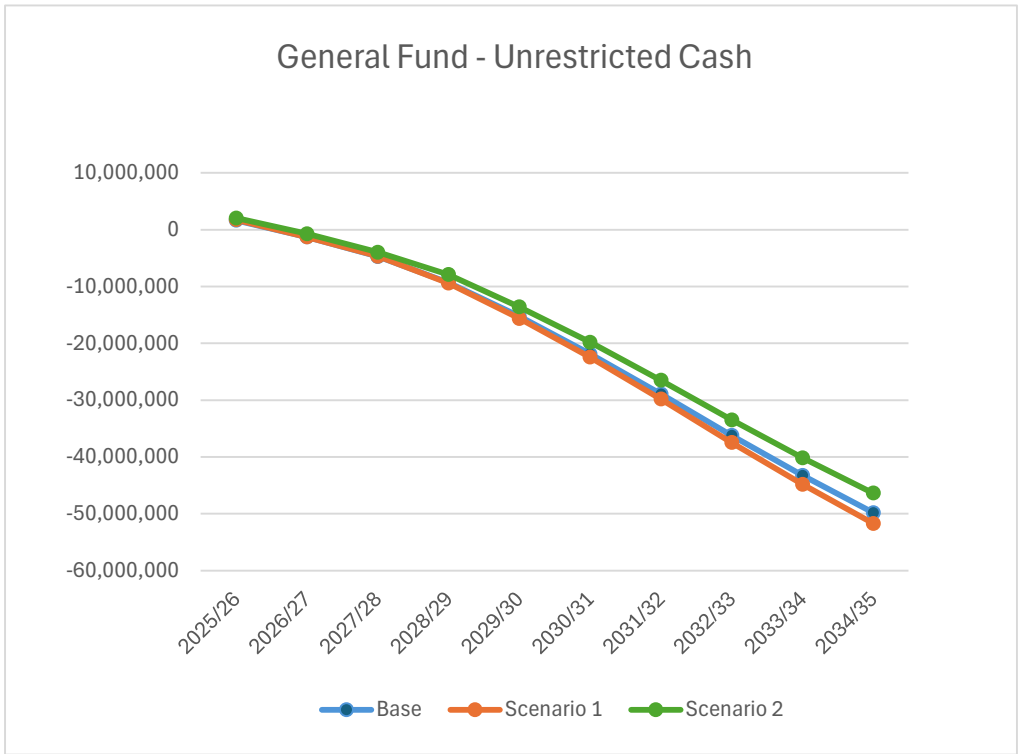
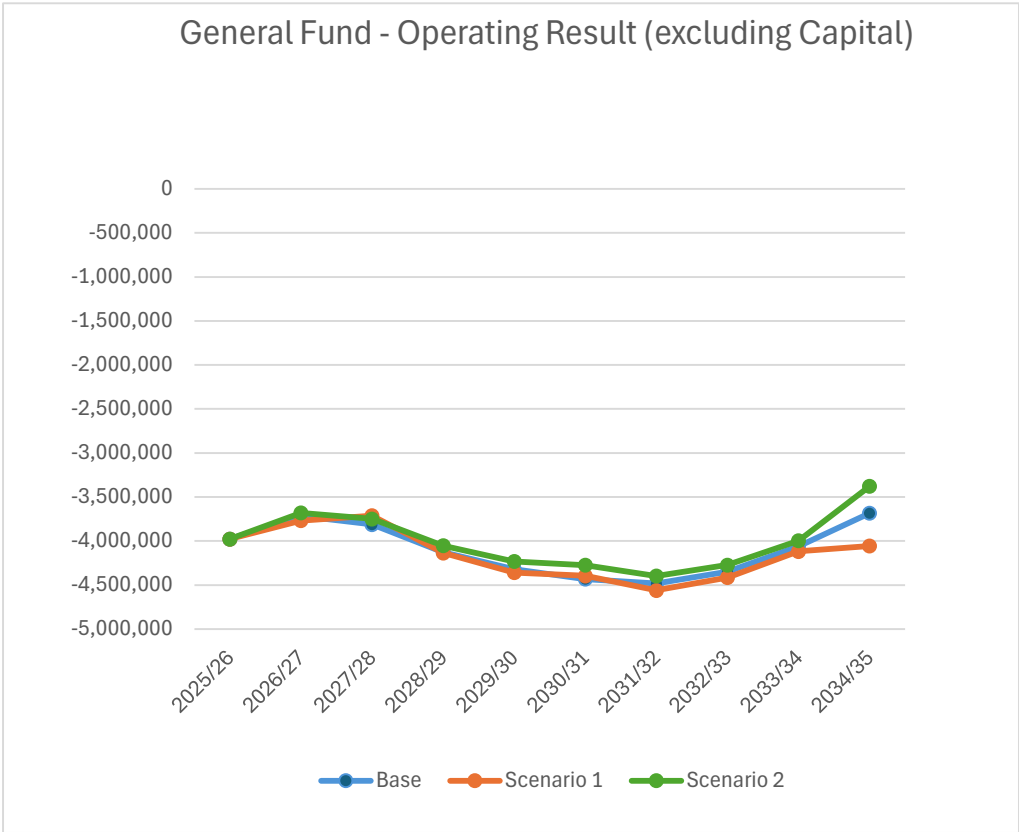
General Fund

The Income Statement and Cashflow Statement in Section 7.5 show the impacts of adopting Scenario 2 for the General Fund. This option has minimal impact, delivering the following key results:

- Continues to deliver ongoing Operating deficits before Grants and Contributions provided for Capital purposes for the 10 Years – accumulating to a value of (\$40.00M).
- Still delivers a deficit in unrestricted cash in 2026/27 and is ongoing, resulting in council running out of all cash in 2030/31 - showing that Council cannot fund the planned Capital Program under Scenario 2.

While there is certainly an improvement, this option is still financially unsustainable and further intervention is required and will be reviewed and considered by Council during 2025/26.

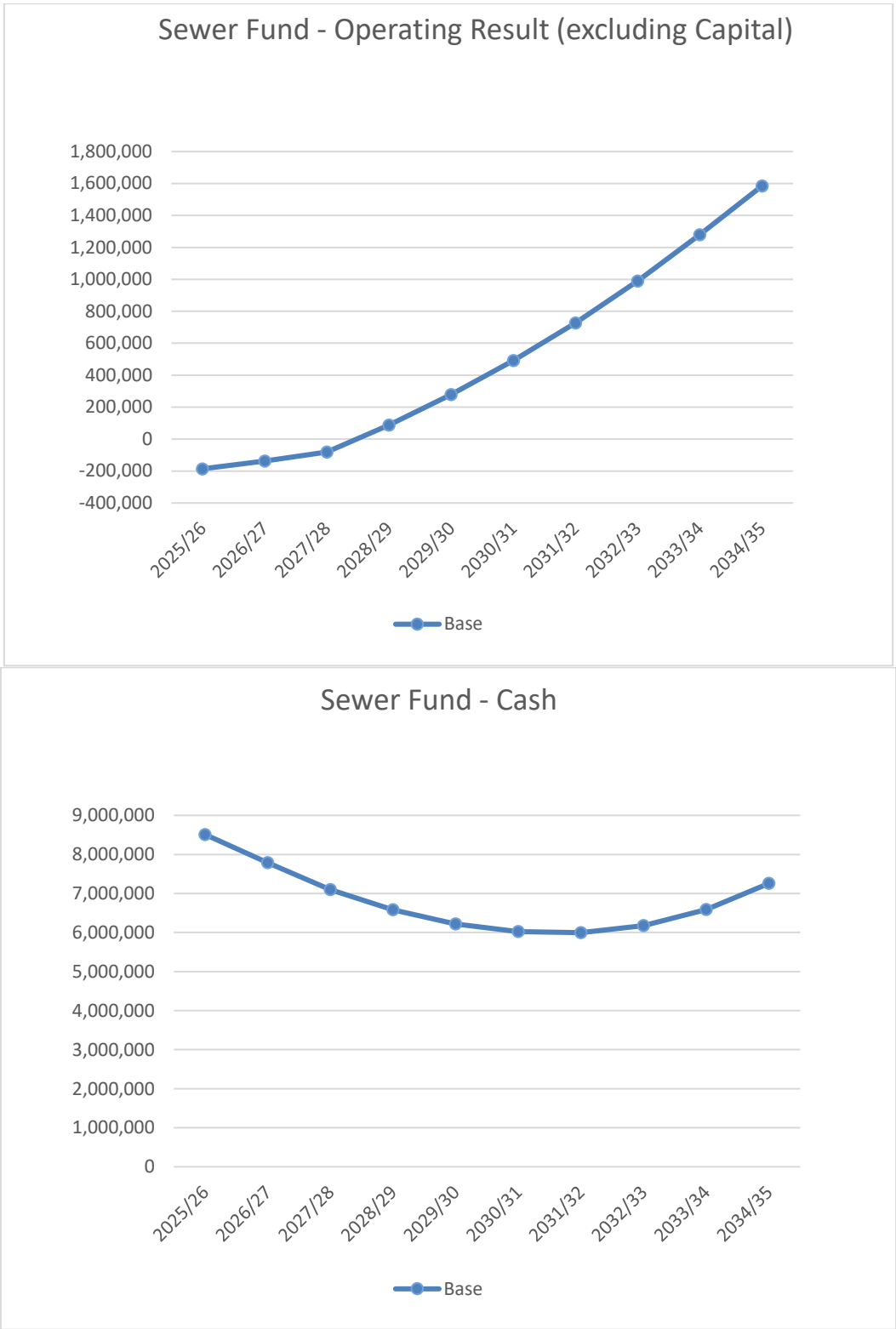
The impact on General Fund graphically with the base case, scenario 1 and scenario 2 are shown below:



Sewerage Fund

Only a Base Case Sewerage fund LTFP has been developed as there were no discretionary projects to be removed and this option is considered a financially sustainable approach.

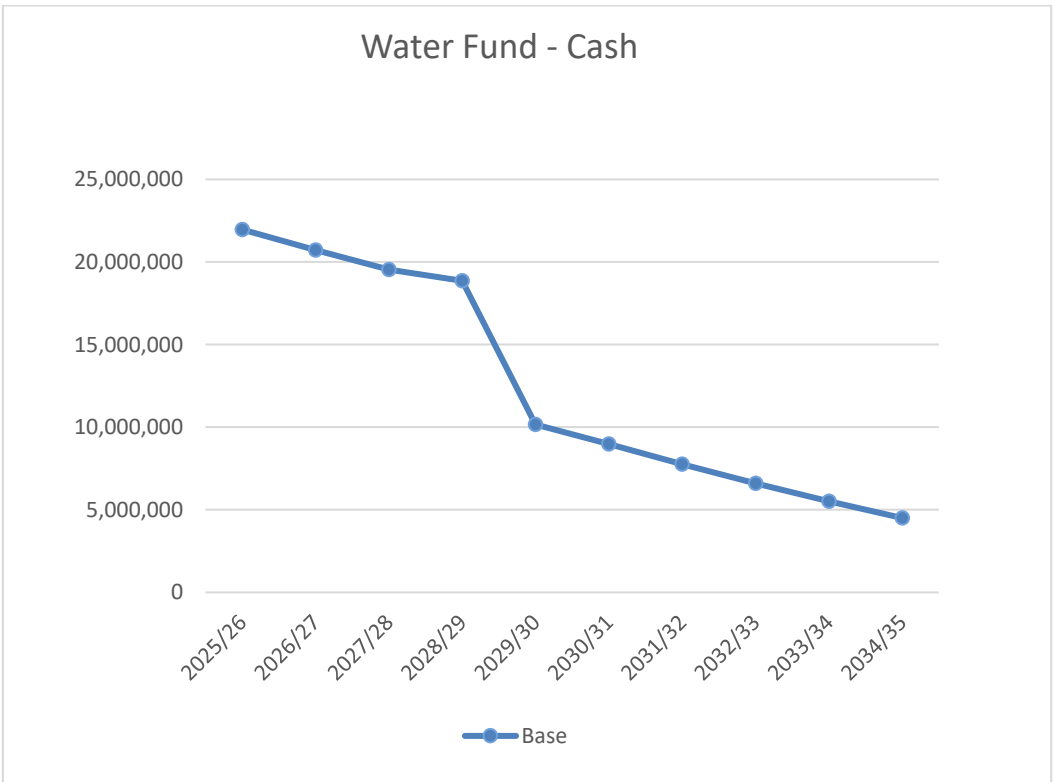
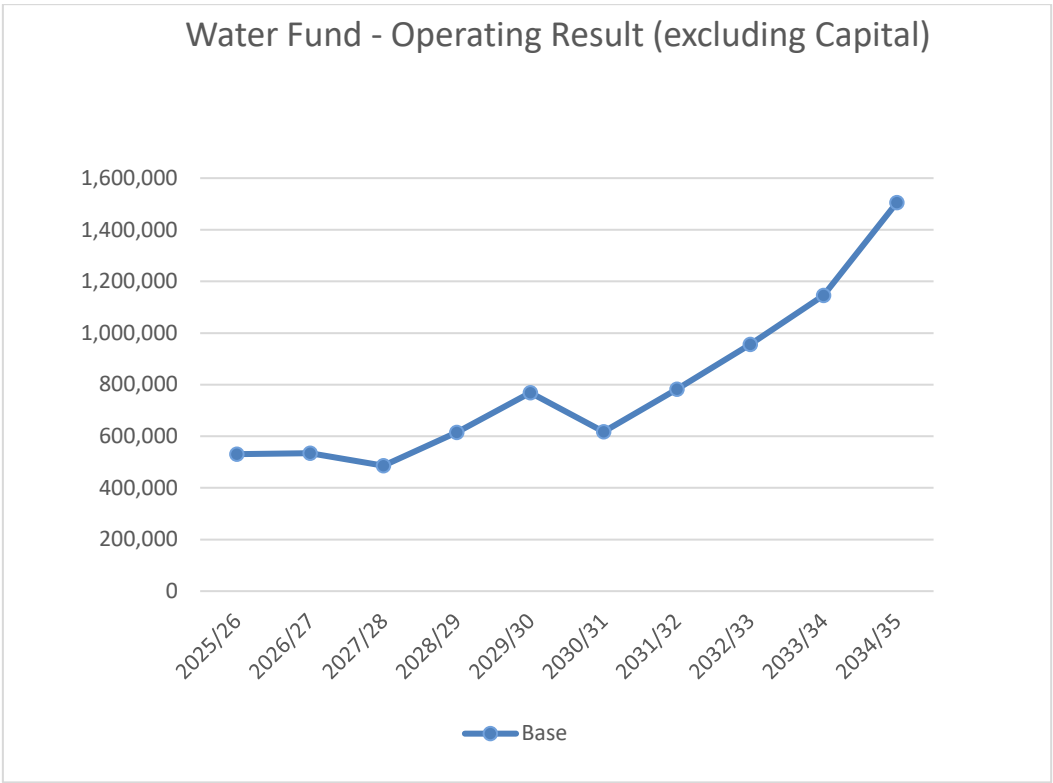
The graphical impact of the Sewerage Fund Base case:



Water Fund

Only a Base Case water fund LTFP has been developed as there were no discretionary projects to be removed and this option is considered a financially sustainable approach.

The graphical impact of the Water Fund Base case:



7. General Fund (including Waste)

7.1 General Fund - Base Case

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
INCOME STATEMENT - GENERAL FUND										
Scenario: Base Case	2025/26	2026/27	2027/28	2028/29	Projected Years					
	\$	\$	\$	\$	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
					\$	\$	\$	\$	\$	\$
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	11,419,586	11,741,566	12,081,909	12,432,194	12,792,714	13,163,767	13,545,660	13,938,711	14,343,246	14,759,600
User Charges & Fees	6,284,332	6,472,861	6,667,047	6,867,059	7,073,071	7,285,263	7,503,820	7,728,935	7,960,803	8,199,627
Other Revenues	861,800	887,654	914,284	941,712	969,964	999,062	1,029,034	1,059,905	1,091,703	1,124,454
Grants & Contributions provided for Operating Purposes	8,946,127	9,632,113	9,886,419	10,148,354	10,039,613	10,340,801	10,651,025	10,970,556	11,299,673	11,638,663
Grants & Contributions provided for Capital Purposes	4,388,081	2,925,520	3,797,951	2,279,272	4,306,281	367,000	367,000	367,000	367,000	367,000
Interest & Investment Revenue	948,683	627,151	506,151	439,151	360,151	230,151	59,326	59,326	59,326	59,326
Other Income:										
Net Gains from the Disposal of Assets	140,175	8,779	34,524	30,149	120,823	151,717	161,913	151,766	219,385	109,773
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	344,900	355,247	365,904	376,882	388,188	399,834	411,829	424,184	436,909	450,016
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	33,333,684	32,650,891	34,254,189	33,514,773	36,050,804	32,937,595	33,729,608	34,700,383	35,778,044	36,708,459
Expenses from Continuing Operations										
Employee Benefits & On-Costs	14,212,311	14,587,180	15,024,796	15,475,540	15,939,806	16,418,000	16,910,540	17,417,856	17,940,392	18,478,604
Borrowing Costs	480,850	443,980	459,427	418,341	396,812	394,345	343,059	289,730	234,276	181,970
Materials & Contracts	10,106,022	9,987,861	10,160,297	10,527,734	10,651,752	10,971,304	11,300,444	11,712,561	11,988,641	12,348,300
Depreciation & Amortisation	7,538,142	7,818,840	8,003,377	8,301,448	8,418,560	8,541,155	8,593,160	8,541,929	8,567,963	8,252,191
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	585,216	602,772	620,856	639,481	658,666	678,426	698,779	719,742	741,334	763,574
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	32,922,541	33,440,635	34,268,753	35,362,544	36,065,595	37,003,230	37,845,981	38,681,818	39,472,606	40,024,639
Operating Result from Continuing Operations	411,142	(789,744)	(14,564)	(1,847,772)	(14,791)	(4,065,635)	(4,116,373)	(3,981,435)	(3,694,562)	(3,316,180)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	411,142	(789,744)	(14,564)	(1,847,772)	(14,791)	(4,065,635)	(4,116,373)	(3,981,435)	(3,694,562)	(3,316,180)
Net Operating Result before Grants and Contributions provided for Capital Purposes										
Capital Purposes	(3,976,939)	(3,715,264)	(3,812,515)	(4,127,044)	(4,321,072)	(4,432,635)	(4,483,373)	(4,348,435)	(4,061,562)	(3,683,180)

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
CASH FLOW STATEMENT - GENERAL FUND	Projected Years									
Scenario: Base Case	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	11,419,586	11,741,566	12,081,909	12,432,194	12,792,714	13,163,767	13,545,660	13,938,711	14,343,246	14,759,600
User Charges & Fees	6,284,332	6,472,861	6,667,047	6,867,059	7,073,071	7,285,263	7,503,820	7,728,935	7,960,803	8,199,627
Investment & Interest Revenue Received	948,683	627,151	506,151	439,151	360,151	230,151	59,326	59,326	59,326	59,326
Grants & Contributions	13,334,208	12,557,001	13,684,370	12,427,626	14,345,894	10,707,801	11,018,025	11,337,556	11,666,673	12,005,663
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	1,206,700	1,242,901	1,280,188	1,318,594	1,358,152	1,398,896	1,440,863	1,484,089	1,528,612	1,574,470
Payments:										
Employee Benefits & On-Costs	(14,212,311)	(14,587,180)	(15,024,796)	(15,475,540)	(15,939,806)	(16,418,000)	(16,910,540)	(17,417,856)	(17,940,392)	(18,478,604)
Materials & Contracts	(10,106,022)	(9,987,861)	(10,160,297)	(10,527,734)	(10,651,752)	(10,971,304)	(11,300,444)	(11,712,561)	(11,988,641)	(12,348,300)
Borrowing Costs	(480,850)	(443,980)	(459,427)	(418,341)	(396,812)	(394,345)	(343,059)	(289,730)	(234,276)	(181,970)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(375,216)	(386,472)	(398,067)	(410,009)	(422,309)	(434,978)	(448,028)	(461,468)	(475,312)	(489,572)
Net Cash provided (or used in) Operating Activities	8,019,109	7,235,985	8,177,078	6,653,000	8,519,303	4,567,251	4,565,625	4,667,002	4,920,038	5,100,240
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	-	-	-	-	3,048,156	3,451,844	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	1,100,000	1,100,000	1,100,000	1,100,000	220,000	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	812,000	539,638	668,367	646,490	703,263	758,583	809,567	758,832	1,096,922	548,866
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(12,420,682)	(12,677,424)	(10,840,659)	(10,786,067)	(15,154,635)	(10,077,917)	(10,246,417)	(11,708,869)	(10,338,189)	(9,453,179)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(10,508,682)	(11,037,786)	(9,072,292)	(9,039,577)	(11,183,216)	(5,867,490)	(9,436,850)	(10,950,037)	(9,241,267)	(8,904,313)

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
CASH FLOW STATEMENT - GENERAL FUND	Projected Years									
Scenario: Base Case	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	930,000	1,694,628	-	546,364	1,125,509	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Repayment of Borrowings & Advances	(954,125)	(921,427)	(1,051,470)	(1,092,556)	(1,180,504)	(1,297,474)	(1,348,760)	(1,402,088)	(1,457,542)	(974,251)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(24,125)	773,201	(1,051,470)	(546,192)	(54,995)	(1,297,474)	(1,348,760)	(1,402,088)	(1,457,542)	(974,251)
Net Increase/(Decrease) in Cash & Cash Equivalents	(2,513,698)	(3,028,600)	(1,946,684)	(2,932,769)	(2,718,908)	(2,597,713)	(6,219,985)	(7,685,123)	(5,778,771)	(4,778,324)
plus: Cash & Cash Equivalents - beginning of year	13,140,659	10,626,961	7,598,361	5,651,677	2,718,908	(0)	(2,597,713)	(8,817,699)	(16,502,821)	(22,281,593)
Cash & Cash Equivalents - end of the year	10,626,961	7,598,361	5,651,677	2,718,908	(0)	(2,597,713)	(8,817,699)	(16,502,821)	(22,281,593)	(27,059,916)
Cash & Cash Equivalents - end of the year	10,626,961	7,598,361	5,651,677	2,718,908	(0)	(2,597,713)	(8,817,699)	(16,502,821)	(22,281,593)	(27,059,916)
Investments - end of the year	6,500,000	6,500,000	6,500,000	6,500,000	3,451,844	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	17,126,961	14,098,361	12,151,677	9,218,908	3,451,844	(2,597,713)	(8,817,699)	(16,502,821)	(22,281,593)	(27,059,916)
Representing:										
- External Restrictions	8,027,886	7,235,292	8,313,794	9,426,065	9,773,732	9,785,576	10,909,997	11,332,260	12,504,190	13,779,088
- Internal Restrictions	7,454,810	8,155,099	8,561,868	9,104,551	8,927,940	9,484,953	9,181,912	8,387,119	8,448,139	8,969,693
- Unrestricted	1,644,264	(1,292,030)	(4,723,985)	(9,311,707)	(15,249,829)	(21,868,243)	(28,909,608)	(36,222,200)	(43,233,921)	(49,808,698)
	17,126,961	14,098,361	12,151,677	9,218,908	3,451,844	(2,597,713)	(8,817,699)	(16,502,821)	(22,281,593)	(27,059,916)

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
BALANCE SHEET - GENERAL FUND	Projected Years									
Scenario: Base Case	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS										
Current Assets										
Cash & Cash Equivalents	10,626,961	7,598,361	5,651,677	2,718,908	-	-	-	-	-	-
Investments	4,999,015	4,999,015	4,999,015	4,999,015	2,654,741	-	-	-	-	-
Receivables	5,185,000	5,185,000	5,185,000	5,185,000	5,185,000	5,185,000	5,185,000	5,185,000	5,185,000	5,237,000
Inventories	4,072,851	2,873,702	1,674,553	475,404	235,574	235,574	235,574	235,574	235,574	235,574
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	24,945,827	20,718,078	17,572,245	13,440,327	8,137,315	5,482,574	5,482,574	5,482,574	5,482,574	5,534,574
Non-Current Assets										
Investments	1,500,985	1,500,985	1,500,985	1,500,985	797,103	-	-	-	-	-
Receivables	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	-
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	276,356,642	280,783,516	283,086,104	285,053,531	291,226,996	292,156,893	293,162,496	295,722,370	296,615,059	297,376,954
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000
Right of use assets	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	287,558,628	291,985,502	294,288,089	296,255,516	301,725,099	301,857,893	302,863,496	305,423,370	306,316,059	307,025,954
TOTAL ASSETS	312,504,454	312,703,579	311,860,334	309,695,843	309,862,414	307,340,467	308,346,070	310,905,945	311,798,634	312,560,528
LIABILITIES										
Current Liabilities										
Bank Overdraft	-	-	-	-	-	2,597,713	8,817,699	16,502,821	22,281,593	27,059,916
Payables	6,899,000	6,899,000	6,899,000	6,899,000	6,899,000	6,899,000	6,899,000	6,899,000	6,899,000	6,899,000
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	91,632	91,000	91,000	91,000	91,000	91,000	91,000	91,000	91,000	91,000
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	921,427	1,051,470	1,092,556	1,180,504	1,297,474	1,348,760	1,402,088	1,457,542	974,251	475,731
Employee benefit provisions	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194
Other provisions	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	10,781,253	10,910,665	10,951,750	11,039,698	11,156,668	13,805,668	20,078,980	27,819,558	33,115,038	37,394,842
Non-Current Liabilities										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	10,713,265	11,356,423	10,263,867	9,629,727	9,457,762	8,109,002	6,706,915	5,249,373	4,275,122	3,799,391
Employee benefit provisions	220,806	220,806	220,806	220,806	220,806	220,806	220,806	220,806	220,806	220,806
Other provisions	5,319,000	5,535,300	5,758,089	5,987,562	6,223,919	6,467,366	6,718,117	6,976,391	7,242,412	7,516,415
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	16,253,071	17,112,529	16,242,762	15,838,094	15,902,486	14,797,174	13,645,838	12,446,569	11,738,340	11,536,611
TOTAL LIABILITIES	27,034,324	28,023,193	27,194,512	26,877,792	27,059,154	28,602,841	33,724,818	40,266,127	44,853,378	48,931,453
Net Assets	285,470,130	284,680,386	284,665,822	282,818,051	282,803,260	278,737,625	274,621,252	270,639,818	266,945,256	263,629,075
EQUITY										
Retained Earnings	103,060,130	102,270,386	102,255,822	100,408,051	100,393,260	96,327,625	92,211,252	88,229,818	84,535,256	81,219,075
Revaluation Reserves	182,410,000	182,410,000	182,410,000	182,410,000	182,410,000	182,410,000	182,410,000	182,410,000	182,410,000	182,410,000
Other Reserves	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	285,470,130	284,680,386	284,665,822	282,818,051	282,803,260	278,737,625	274,621,252	270,639,818	266,945,256	263,629,075
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
Total Equity	285,470,130	284,680,386	284,665,822	282,818,051	282,803,260	278,737,625	274,621,252	270,639,818	266,945,256	263,629,075

7.2 General Fund - 10 Year Capital Works Program – Base Case

General Fund Capital Program - Budget & LTFP										
Capital Program	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
Drainage	264,690	272,621	281,304	291,069	302,224	314,930	329,135	329,135	329,135	402,017
Drainage AMP New & Upgrade - General Rural Stormwater	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	65,239
Drainage AMP New & Upgrade - General Urban	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	65,239
Drainage AMP Renewal Demand - Annual	74,690	82,621	91,304	101,069	112,224	124,930	139,135	139,135	139,135	181,540
Drainage AMP Renewal Demand - Backlog	-	-	-	-	-	-	-	-	-	-
Stormwater Management Service Charge (SMSC) Projects	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000
Land & Buildings	5,301,767	4,435,693	4,098,135	3,772,932	3,620,932	1,703,079	1,765,268	1,810,627	1,810,627	1,810,627
Childcare Centre (LELC) - Administration Office Renovation Works	27,500	-	-	-	-	-	-	-	-	-
Childcare Centre (LELC) - Automated Watering System	13,500	-	-	-	-	-	-	-	-	-
Eventide Homes - Renewals	10,000	10,000	10,000	10,000	-	-	-	-	-	-
Eventide Homes - Yanco Social Housing Expansion Project	300,000	-	2,750,000	2,250,000	-	-	-	-	-	-
Gogelderie Weir - Caretaker House Renewal Work	40,000	-	-	-	-	-	-	-	-	-
Gogelderie Weir Cabins (Planning & Construction)	-	200,000	-	-	2,000,000	-	-	-	-	-
Brobenah Road Affordable Housing	2,661,081	3,165,270	-	-	-	-	-	-	-	-
Public Conveniences renewals	50,000	50,000	50,000	50,000	-	-	-	-	-	-
Commercial building renewals (49 Buildings)	99,157	86,958	133,720	203,903	-	-	-	-	-	-
Community building renewals (Excl Whitton museum, LMAG, Library, Roxy)(57 Buildings)	39,629	133,254	166,468	253,838	-	-	-	-	-	-
Operational building renewals (120 Buildings)	62,321	237,958	327,478	449,353	-	-	-	-	-	-
Public amenity renewals (other than conveniences) (61 Buildings)	73,579	58,254	116,468	203,838	-	-	-	-	-	-
Council Owned House Renewals	10,000	10,000	10,000	10,000	-	-	-	-	-	-
LMAG Renewals and Upgrades	265,000	-	-	-	-	-	-	-	-	-
Library Renewals	-	-	-	50,000	-	-	-	-	-	-
Roxy Renewals and upgrade	1,000,000	-	50,000	50,000	-	-	-	-	-	-
Whitton Museum Renewals (including Courthouse)	100,000	484,000	484,000	242,000	-	-	-	-	-	-
Sporting Precinct Expansion Masterplan	100,000	-	-	-	-	-	-	-	-	-
Sporting Precinct Renewal (Stadium Roof)	450,000	-	-	-	-	-	-	-	-	-
Buildings & Facilities AMP Renewal Demand - Annual	-	-	-	-	1,510,932	1,593,079	1,655,268	1,700,627	1,700,627	1700627
Buildings & Facilities AMP Renewal Demand - Backlog	-	-	-	-	110,000	110,000	110,000	110,000	110,000	110,000
Office Equipment & IT Systems	405,000	355,000	415,000	355,000	355,000	355,000	355,000	355,000	355,000	355,000
Corporate Information Systems Annual Allocation (Business Systems Improvements)	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Network and Server Infrastructure	160,000	110,000	170,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
Annual Computer Fleet Replacements	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Other Structures	690,000	740,000	60,000	280,000	2,610,000	50,000	110,000	50,000	110,000	50,000
Minor Renewals of the Whitton Pool	10,000	10,000	10,000	10,000	-	-	-	-	-	-
Town Entrance Signs Renewals	-	-	-	20,000	-	-	-	-	-	-
Cemetery Capital Works - Cemetery Expansion	630,000	630,000	-	-	60,000	-	60,000	-	60,000	-
Playgrounds	50,000	100,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Whitton Pool - Detailed Design	-	-	-	200,000	-	-	-	-	-	-
Whitton Pool - Renewal	-	-	-	-	2,500,000	-	-	-	-	-

General Fund Capital Program - Budget & LTFP										
Capital Program	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
Plant & Equipment	1,484,000	1,082,060	1,453,140	1,271,000	1,945,860	1,308,660	2,038,110	2,341,920	1,869,600	1,046,730
Plant & Vehicle Replacement	1,484,000	1,082,060	1,453,140	1,271,000	1,945,860	1,308,660	2,038,110	2,341,920	1,869,600	1,046,730
Roads, Bridges & Footpaths	3,675,225	3,855,142	3,910,781	3,900,781	3,980,681	3,961,630	3,983,699	3,983,699	3,686,699	3,580,699
Bridge Renewals	100,000	100,000	100,000	100,000						
Roads to Recovery Program	1,050,225	1,247,142	1,312,781	1,312,781						
Annual Reseal Program- Sealed Rural and Urban Road	725,000	725,000	725,000	725,000						
Sealed Road Rehabilitation Program	700,000	703,000	703,000	703,000						
Sealed Roads Heavy Patching	60,000	60,000	60,000	60,000						
Gravel Road Resheeting	350,000	350,000	350,000	350,000						
Regional Road - MR539	200,000	200,000	200,000	200,000						
Footpath - Renewals	100,000	100,000	100,000	100,000						
Footpaths - New	100,000	100,000	100,000	100,000						
Kerb & Gutter - Renewals	80,000	80,000	80,000	80,000						
Kerb & Gutter - New	-									
Shoulder Widening Program	150,000	150,000	150,000	150,000						
Library - Pedestrian Crossing, Disabled Carpark and Signage	20,000									
Bus Shelter Upgrades	20,000	20,000	20,000	10,000						
Traffic Facilities	20,000	20,000	10,000	10,000						
Transport AMP New & Upgrade	-				500,000	500,000	500,000	500,000	500,000	500,000
Transport AMP Renewal Demand - Annual	-				2,577,681	2,858,630	3,080,699	3,080,699	3,080,699	3,080,699
Transport AMP Renewal Demand - Backlog	-				903,000	603,000	403,000	403,000	106,000	
Waste	600,000	1,567,663			650,000	1,000,000		650,000		
Leeton Landfill	-	650,000			650,000	1,000,000		650,000		
Yanco Landfill Remediation	600,000	917,663								
Grand Total	12,420,682	12,308,179	10,218,360	9,870,782	13,464,697	8,693,299	8,581,212	9,520,381	8,161,061	7,245,073
Indexation Compounded		3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
As per LTFP Cashflow	12,420,682	12,677,424	10,840,659	10,786,067	15,154,635	10,077,917	10,246,417	11,708,869	10,338,189	9,453,179

Assumptions

1. Renewal Demand Annual and Backlog works are based on the Asset Management Plan and represent what should be spent to renew Council's ageing assets.
2. Council will develop a detailed Capital program to identify works required to meet the asset management plan requirements for the term of the Delivery Program.
3. The Capital Program is shown in present \$ values - the indexation line represents the compounded impact of CPI across the LTFP
4. New and upgrades of assets incur additional depreciation, while renewing the assets does not as these assets are already being depreciated - life extended only

7.3 General Fund Scenario 1 – Sporting Precinct (including Stadium)

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
INCOME STATEMENT - GENERAL FUND	Projected Years									
Scenario: Scenario 1 - Sporting Precinct (including Stadium)	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	11,419,586	11,741,566	12,081,909	12,432,194	12,792,714	13,163,767	13,545,660	13,938,711	14,343,246	14,759,600
User Charges & Fees	6,284,332	6,472,861	6,667,047	6,867,059	7,073,071	7,285,263	7,503,820	7,728,935	7,960,803	8,199,627
Other Revenues	861,800	887,654	914,284	941,712	969,964	999,062	1,029,034	1,059,905	1,091,703	1,124,454
Grants & Contributions provided for Operating Purposes	8,946,127	9,632,113	9,886,419	10,148,354	10,039,613	10,340,801	10,651,025	10,970,556	11,299,673	11,638,663
Grants & Contributions provided for Capital Purposes	4,388,081	11,054,280	3,797,951	2,279,272	4,306,281	367,000	367,000	367,000	367,000	367,000
Interest & Investment Revenue	948,683	598,683	628,651	491,651	419,151	354,151	59,326	59,326	59,326	59,326
Other Income:										
Net Gains from the Disposal of Assets	140,175	8,779	34,524	30,149	120,823	151,717	161,913	151,766	219,385	109,773
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	344,900	355,247	365,904	376,882	388,188	399,834	411,829	424,184	436,909	450,016
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	33,333,684	40,751,183	34,376,689	33,567,273	36,109,804	33,061,595	33,729,608	34,700,383	35,778,044	36,708,459
Expenses from Continuing Operations										
Employee Benefits & On-Costs	14,212,311	14,587,180	15,024,796	15,475,540	15,939,806	16,418,000	16,910,540	17,417,856	17,940,392	18,478,604
Borrowing Costs	480,850	467,239	480,662	478,061	492,618	480,559	419,291	355,575	289,313	225,758
Materials & Contracts	10,106,022	9,987,861	10,160,297	10,527,734	10,651,752	10,971,304	11,300,444	11,712,561	11,988,641	12,348,300
Depreciation & Amortisation	7,538,142	7,818,840	8,003,377	8,301,448	8,418,560	8,541,155	8,593,160	8,541,929	8,567,963	8,581,749
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	585,216	602,772	620,856	639,481	658,666	678,426	698,779	719,742	741,334	763,574
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	32,922,541	33,463,893	34,289,988	35,422,264	36,161,401	37,089,444	37,922,213	38,747,663	39,527,643	40,397,986
Operating Result from Continuing Operations	411,142	7,287,289	86,701	(1,854,992)	(51,597)	(4,027,849)	(4,192,605)	(4,047,280)	(3,749,598)	(3,689,527)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	411,142	7,287,289	86,701	(1,854,992)	(51,597)	(4,027,849)	(4,192,605)	(4,047,280)	(3,749,598)	(3,689,527)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(3,976,939)	(3,766,991)	(3,711,250)	(4,134,264)	(4,357,878)	(4,394,849)	(4,559,605)	(4,414,280)	(4,116,598)	(4,056,527)

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
CASH FLOW STATEMENT - GENERAL FUND	Projected Years									
Scenario: Scenario 1 - Sporting Precinct (including Stadium)	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	11,419,586	11,741,566	12,081,909	12,432,194	12,792,714	13,163,767	13,545,660	13,938,711	14,343,246	14,759,600
User Charges & Fees	6,284,332	6,472,861	6,667,047	6,867,059	7,073,071	7,285,263	7,503,820	7,728,935	7,960,803	8,199,627
Investment & Interest Revenue Received	948,683	598,683	628,651	491,651	419,151	354,151	59,326	59,326	59,326	59,326
Grants & Contributions	13,334,208	20,685,761	13,684,370	12,427,626	14,345,894	10,707,801	11,018,025	11,337,556	11,666,673	12,005,663
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	1,206,700	1,242,901	1,280,188	1,318,594	1,358,152	1,398,896	1,440,863	1,484,089	1,528,612	1,574,470
Payments:										
Employee Benefits & On-Costs	(14,212,311)	(14,587,180)	(15,024,796)	(15,475,540)	(15,939,806)	(16,418,000)	(16,910,540)	(17,417,856)	(17,940,392)	(18,478,604)
Materials & Contracts	(10,106,022)	(9,987,861)	(10,160,297)	(10,527,734)	(10,651,752)	(10,971,304)	(11,300,444)	(11,712,561)	(11,988,641)	(12,348,300)
Borrowing Costs	(480,850)	(467,239)	(480,662)	(478,061)	(492,618)	(480,559)	(419,291)	(355,575)	(289,313)	(225,758)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(375,216)	(386,472)	(398,067)	(410,009)	(422,309)	(434,978)	(448,028)	(461,468)	(475,312)	(489,572)
Net Cash provided (or used in) Operating Activities	8,019,109	15,313,019	8,278,343	6,645,780	8,482,497	4,605,037	4,489,393	4,601,157	4,865,001	5,056,451
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	-	-	-	-	3,421,508	3,078,492	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	1,100,000	1,100,000	1,100,000	1,100,000	220,000	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	812,000	539,638	668,367	646,490	703,263	758,583	809,567	758,832	1,096,922	548,866
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(12,920,682)	(20,806,184)	(11,887,767)	(11,864,589)	(15,154,635)	(10,077,917)	(10,246,417)	(11,708,869)	(10,338,189)	(9,453,179)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(11,008,682)	(19,166,546)	(10,119,400)	(10,118,099)	(10,809,864)	(6,240,843)	(9,436,850)	(10,950,037)	(9,241,267)	(8,904,313)

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
CASH FLOW STATEMENT - GENERAL FUND	Projected Years									
Scenario: Scenario 1 - Sporting Precinct (including Stadium)	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	1,530,000	1,694,628	1,047,108	1,624,886	1,125,509	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Repayment of Borrowings & Advances	(954,125)	(971,262)	(1,103,329)	(1,233,491)	(1,416,741)	(1,543,303)	(1,604,571)	(1,668,285)	(1,734,549)	(1,262,505)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	575,875	723,366	(56,221)	391,395	(291,232)	(1,543,303)	(1,604,571)	(1,668,285)	(1,734,549)	(1,262,505)
Net Increase/(Decrease) in Cash & Cash Equivalents	(2,413,698)	(3,130,161)	(1,897,277)	(3,080,924)	(2,618,598)	(3,179,109)	(6,552,028)	(8,017,166)	(6,110,814)	(5,110,367)
plus: Cash & Cash Equivalents - beginning of year	13,140,659	10,726,961	7,596,800	5,699,522	2,618,598	(0)	(3,179,109)	(9,731,136)	(17,748,302)	(23,859,116)
Cash & Cash Equivalents - end of the year	10,726,961	7,596,800	5,699,522	2,618,598	(0)	(3,179,109)	(9,731,136)	(17,748,302)	(23,859,116)	(28,969,483)
Cash & Cash Equivalents - end of the year	10,726,961	7,596,800	5,699,522	2,618,598	(0)	(3,179,109)	(9,731,136)	(17,748,302)	(23,859,116)	(28,969,483)
Investments - end of the year	6,500,000	6,500,000	6,500,000	6,500,000	3,078,492	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	17,226,961	14,096,800	12,199,522	9,118,598	3,078,492	(3,179,109)	(9,731,136)	(17,748,302)	(23,859,116)	(28,969,483)
Representing:										
- External Restrictions	8,027,886	7,235,292	8,313,794	9,426,065	9,773,732	9,785,576	10,909,997	11,332,260	12,504,190	13,779,088
- Internal Restrictions	7,454,810	8,155,099	8,561,868	9,104,551	8,927,940	9,484,953	9,181,912	8,387,119	8,448,139	8,969,693
- Unrestricted	1,744,264	(1,293,592)	(4,676,140)	(9,412,017)	(15,623,181)	(22,449,638)	(29,823,046)	(37,467,681)	(44,811,445)	(51,718,264)
	17,226,961	14,096,800	12,199,522	9,118,598	3,078,492	(3,179,109)	(9,731,136)	(17,748,302)	(23,859,116)	(28,969,483)

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
BALANCE SHEET - GENERAL FUND					Projected Years					
Scenario: Scenario 1 - Sporting Precinct (including Stadium)	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS										
Current Assets										
Cash & Cash Equivalents	10,726,961	7,596,800	5,699,522	2,618,598	-	-	-	-	-	-
Investments	4,999,015	4,999,015	4,999,015	4,999,015	2,367,604	-	-	-	-	-
Receivables	5,185,000	5,185,000	5,185,000	5,185,000	5,185,000	5,185,000	5,185,000	5,185,000	5,185,000	5,237,000
Inventories	4,072,851	2,873,702	1,674,553	475,404	235,574	235,574	235,574	235,574	235,574	235,574
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	25,045,826	20,716,517	17,620,090	13,340,018	7,850,178	5,482,574	5,482,574	5,482,574	5,482,574	5,534,574
Non-Current Assets										
Investments	1,500,985	1,500,985	1,500,985	1,500,985	710,888	-	-	-	-	-
Receivables	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	-
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	276,856,642	289,412,276	292,761,972	295,807,921	301,981,386	302,911,283	303,916,886	306,476,760	307,369,449	307,801,787
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000
Right of use assets	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	288,058,628	300,614,262	303,963,957	307,009,906	312,393,274	312,612,283	313,617,886	316,177,760	317,070,449	317,450,787
TOTAL ASSETS	313,104,454	321,330,778	321,584,047	320,349,924	320,243,452	318,094,856	319,100,460	321,660,335	322,553,023	322,985,361
LIABILITIES										
Current Liabilities										
Bank Overdraft	-	-	-	-	-	3,179,109	9,731,136	17,748,302	23,859,116	28,969,483
Payables	6,899,000	6,899,000	6,899,000	6,899,000	6,899,000	6,899,000	6,899,000	6,899,000	6,899,000	6,899,000
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	91,632	91,000	91,000	91,000	91,000	91,000	91,000	91,000	91,000	91,000
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	971,262	1,103,329	1,233,491	1,416,741	1,543,303	1,604,571	1,668,285	1,734,549	1,262,505	775,689
Employee benefit provisions	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194
Other provisions	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	10,831,088	10,962,523	11,092,685	11,275,935	11,402,497	14,642,873	21,258,616	29,342,045	34,980,815	39,604,366
Non-Current Liabilities										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	11,263,430	11,854,730	11,668,347	11,876,493	11,458,699	9,854,128	8,185,843	6,451,295	5,188,790	4,413,101
Employee benefit provisions	220,806	220,806	220,806	220,806	220,806	220,806	220,806	220,806	220,806	220,806
Other provisions	5,319,000	5,535,300	5,758,089	5,987,562	6,223,919	6,467,366	6,718,117	6,976,391	7,242,412	7,516,415
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	16,803,236	17,610,836	17,647,242	18,084,860	17,903,423	16,542,300	15,124,766	13,648,491	12,652,008	12,150,321
TOTAL LIABILITIES	27,634,324	28,573,359	28,739,927	29,360,795	29,305,920	31,185,173	36,383,382	42,990,536	47,632,823	51,754,687
Net Assets	285,470,130	292,757,420	292,844,120	290,989,129	290,937,532	286,909,683	282,717,078	278,669,799	274,920,200	271,230,673
EQUITY										
Retained Earnings	103,060,130	110,347,420	110,434,120	108,579,129	108,527,532	104,499,683	100,307,078	96,259,799	92,510,200	88,820,673
Revaluation Reserves	182,410,000	182,410,000	182,410,000	182,410,000	182,410,000	182,410,000	182,410,000	182,410,000	182,410,000	182,410,000
Other Reserves	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	285,470,130	292,757,420	292,844,120	290,989,129	290,937,532	286,909,683	282,717,078	278,669,799	274,920,200	271,230,673
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
Total Equity	285,470,130	292,757,420	292,844,120	290,989,129	290,937,532	286,909,683	282,717,078	278,669,799	274,920,200	271,230,673

7.4 General Fund - 10 Year Capital Works Program – Scenario 1

General Fund Capital Program - Budget & LTFP - Scenario 1 - Sporting Precinct (including Stadium)										
Capital Program	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
Drainage	264,690	272,621	281,304	291,069	302,224	314,930	329,135	329,135	329,135	402,017
Drainage AMP New & Upgrade - General Rural Stormwater	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	65,239
Drainage AMP New & Upgrade - General Urban	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	65,239
Drainage AMP Renewal Demand - Annual	74,690	82,621	91,304	101,069	112,224	124,930	139,135	139,135	139,135	181,540
Drainage AMP Renewal Demand - Backlog	-	-	-	-	-	-	-	-	-	-
Stormwater Management Service Charge (SMSC) Projects	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000
Land & Buildings	5,801,767	12,327,693	5,085,135	4,759,932	3,620,932	1,703,079	1,765,268	1,810,627	1,810,627	1,810,627
Childcare Centre (LELC) - Administration Office Renovation Works	27,500	-	-	-	-	-	-	-	-	-
Childcare Centre (LELC) - Automated Watering System	13,500	-	-	-	-	-	-	-	-	-
Eventide Homes - Renewals	10,000	10,000	10,000	10,000	-	-	-	-	-	-
Eventide Homes - Yanco Social Housing Expansion Project	300,000	-	2,750,000	2,250,000	-	-	-	-	-	-
Gogelderie Weir - Caretaker House Renewal Work	40,000	-	-	-	-	-	-	-	-	-
Gogelderie Weir Cabins (Planning & Construction)	-	200,000	-	-	2,000,000	-	-	-	-	-
Golf Club Estate Council Housing - *** Project - not recommended to proceed ***	-	-	-	-	-	-	-	-	-	-
Brobenah Road Affordable Housing	2,661,081	3,165,270	-	-	-	-	-	-	-	-
Public Conveniences renewals	50,000	50,000	50,000	50,000	-	-	-	-	-	-
Commercial building renewals (49 Buildings)	99,157	86,958	133,720	203,903	-	-	-	-	-	-
Community building renewals (Excl Whitton museum, LMAG, Library, Roxy)(57 Buildings)	39,629	133,254	166,468	253,838	-	-	-	-	-	-
Operational building renewals (120 Buildings)	62,321	237,958	327,478	449,353	-	-	-	-	-	-
Public amenity renewals (other than conveniences) (61 Buildings)	73,579	58,254	116,468	203,838	-	-	-	-	-	-
Council Owned House Renewals	10,000	10,000	10,000	10,000	-	-	-	-	-	-
LMAG Renewals and Upgrades	265,000	-	-	-	-	-	-	-	-	-
Library Renewals	-	-	-	50,000	-	-	-	-	-	-
Roxy Renewals and upgrade	1,000,000	-	50,000	50,000	-	-	-	-	-	-
Whitton Museum Renewals (including Courthouse)	100,000	484,000	484,000	242,000	-	-	-	-	-	-
Sporting Precinct Expansion (including Stadiums)	600,000	7,892,000	987,000	987,000	-	-	-	-	-	-
Sporting Precinct Renewal (Stadium Roof)	450,000	-	-	-	-	-	-	-	-	-
Buildings & Facilities AMP Renewal Demand - Annual	-	-	-	-	1,510,932	1,593,079	1,655,268	1,700,627	1,700,627	1700627
Buildings & Facilities AMP Renewal Demand - Backlog	-	-	-	-	110,000	110,000	110,000	110,000	110,000	110,000
Office Equipment & IT Systems	405,000	355,000	415,000	355,000	355,000	355,000	355,000	355,000	355,000	355,000
Corporate Information Systems Annual Allocation (Business Systems Improvements)	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Network and Server Infrastructure	160,000	110,000	170,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
Annual Computer Fleet Replacements	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Other Structures	690,000	740,000	60,000	280,000	2,610,000	50,000	110,000	50,000	110,000	50,000
Minor Renewals of the Whitton Pool	10,000	10,000	10,000	10,000	-	-	-	-	-	-
Town Entrance Signs Renewals	-	-	-	20,000	-	-	-	-	-	-
Cemetery Capital Works - Cemetery Expansion	630,000	630,000	-	-	60,000	-	60,000	-	60,000	-
Playgrounds	50,000	100,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Whitton Pool - Detailed Design	-	-	-	200,000	-	-	-	-	-	-
Whitton Pool - Renewal	-	-	-	-	2,500,000	-	-	-	-	-

General Fund Capital Program - Budget & LTFP - Scenario 1 - Sporting Precinct (including Stadium)										
Capital Program	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
Plant & Equipment	1,484,000	1,082,060	1,453,140	1,271,000	1,945,860	1,308,660	2,038,110	2,341,920	1,869,600	1,046,730
Plant & Vehicle Replacement	1,484,000	1,082,060	1,453,140	1,271,000	1,945,860	1,308,660	2,038,110	2,341,920	1,869,600	1,046,730
Roads, Bridges & Footpaths	3,675,225	3,855,142	3,910,781	3,900,781	3,980,681	3,961,630	3,983,699	3,983,699	3,686,699	3,580,699
Bridge Renewals	100,000	100,000	100,000	100,000						
Roads to Recovery Program	1,050,225	1,247,142	1,312,781	1,312,781						
Annual Reseal Program- Sealed Rural and Urban Road	725,000	725,000	725,000	725,000						
Sealed Road Rehabilitation Program	700,000	703,000	703,000	703,000						
Sealed Roads Heavy Patching	60,000	60,000	60,000	60,000						
Gravel Road Resheeting	350,000	350,000	350,000	350,000						
Regional Road - MR539	200,000	200,000	200,000	200,000						
Footpath - Renewals	100,000	100,000	100,000	100,000						
Footpaths - New	100,000	100,000	100,000	100,000						
Kerb & Gutter - Renewals	80,000	80,000	80,000	80,000						
Kerb & Gutter - New	-									
Shoulder Widening Program	150,000	150,000	150,000	150,000						
Library - Pedestrian Crossing, Disabled Carpark and Signage	20,000									
Bus Shelter Upgrades	20,000	20,000	20,000	10,000						
Traffic Facilities	20,000	20,000	10,000	10,000						
Transport AMP New & Upgrade	-				500,000	500,000	500,000	500,000	500,000	500,000
Transport AMP Renewal Demand - Annual	-				2,577,681	2,858,630	3,080,699	3,080,699	3,080,699	3,080,699
Transport AMP Renewal Demand - Backlog	-				903,000	603,000	403,000	403,000	106,000	
Waste	600,000	1,567,663			650,000	1,000,000		650,000		
Leeton Landfill	-	650,000			650,000	1,000,000		650,000		
Yanco Landfill Remediation	600,000	917,663								
Grand Total	12,920,682	20,200,179	11,205,360	10,857,782	13,464,697	8,693,299	8,581,212	9,520,381	8,161,061	7,245,073
Indexation Compounded		3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
As per LTFP Cashflow	12,920,682	20,806,184	11,887,767	11,864,589	15,154,635	10,077,917	10,246,417	11,708,869	10,338,189	9,453,179

Assumptions

1. The 'orange' row represents the Sporting Precinct (including Stadium) Project included for Scenario 1
2. Renewal Demand Annual and Backlog works are based on the Asset Management Plan and represent what should be spent to renew Council's ageing assets.
3. Council will develop a detailed Capital program to identify works required to meet the asset management plan requirements for the term of the Delivery Program.
4. The Capital Program is shown in present \$ values - the indexation line represents the compounded impact of CPI across the LTFP
5. New and upgrades of assets incur additional depreciation, while renewing the assets does not as these assets are already being depreciated - life extended only

7.5 General Fund Scenario 2 – Excludes Discretionary Capital Projects

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
INCOME STATEMENT - GENERAL FUND	Projected Years									
Scenario: Scenario 2 - Excludes Discretionary Projects	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	11,419,586	11,741,566	12,081,909	12,432,194	12,792,714	13,163,767	13,545,660	13,938,711	14,343,246	14,759,600
User Charges & Fees	6,284,332	6,472,861	6,667,047	6,867,059	7,073,071	7,285,263	7,503,820	7,728,935	7,960,803	8,199,627
Other Revenues	861,800	887,654	914,284	941,712	969,964	999,062	1,029,034	1,059,905	1,091,703	1,124,454
Grants & Contributions provided for Operating Purposes	8,946,127	9,632,113	9,886,419	10,148,354	10,039,613	10,340,801	10,651,025	10,970,556	11,299,673	11,638,663
Grants & Contributions provided for Capital Purposes	1,727,000	367,000	367,000	367,000	367,000	367,000	367,000	367,000	367,000	367,000
Interest & Investment Revenue	948,683	661,751	523,151	471,651	390,151	291,651	59,326	59,326	59,326	59,326
Other Income:										
Net Gains from the Disposal of Assets	140,175	8,779	34,524	30,149	120,823	151,717	161,913	151,766	219,385	109,773
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	344,900	355,247	365,904	376,882	388,188	399,834	411,829	424,184	436,909	450,016
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	30,672,603	30,126,971	30,840,238	31,635,001	32,141,523	32,999,095	33,729,608	34,700,383	35,778,044	36,708,459
Expenses from Continuing Operations										
Employee Benefits & On-Costs	14,212,311	14,587,180	15,024,796	15,475,540	15,939,806	16,418,000	16,910,540	17,417,856	17,940,392	18,478,604
Borrowing Costs	480,850	443,980	412,900	375,862	337,366	297,495	256,483	213,846	169,518	128,788
Materials & Contracts	10,106,022	9,987,861	10,160,297	10,527,734	10,651,752	10,971,304	11,300,444	11,712,561	11,988,641	12,348,300
Depreciation & Amortisation	7,538,142	7,818,840	8,003,377	8,301,448	8,418,560	8,541,155	8,593,160	8,541,929	8,567,963	7,999,895
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	585,216	602,772	620,856	639,481	658,666	678,426	698,779	719,742	741,334	763,574
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	32,922,541	33,440,635	34,222,226	35,320,066	36,006,149	36,906,380	37,759,405	38,605,934	39,407,848	39,719,162
Operating Result from Continuing Operations	(2,249,939)	(3,313,664)	(3,381,989)	(3,685,065)	(3,864,626)	(3,907,285)	(4,029,797)	(3,905,551)	(3,629,803)	(3,010,703)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(2,249,939)	(3,313,664)	(3,381,989)	(3,685,065)	(3,864,626)	(3,907,285)	(4,029,797)	(3,905,551)	(3,629,803)	(3,010,703)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(3,976,939)	(3,680,664)	(3,748,989)	(4,052,065)	(4,231,626)	(4,274,285)	(4,396,797)	(4,272,551)	(3,996,803)	(3,377,703)

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
CASH FLOW STATEMENT - GENERAL FUND	Projected Years									
Scenario: Scenario 2 - Excludes Discretionary Projects	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	11,419,586	11,741,566	12,081,909	12,432,194	12,792,714	13,163,767	13,545,660	13,938,711	14,343,246	14,759,600
User Charges & Fees	6,284,332	6,472,861	6,667,047	6,867,059	7,073,071	7,285,263	7,503,820	7,728,935	7,960,803	8,199,627
Investment & Interest Revenue Received	948,683	661,751	523,151	471,651	390,151	291,651	59,326	59,326	59,326	59,326
Grants & Contributions	10,673,127	9,998,481	10,253,419	10,515,354	10,406,613	10,707,801	11,018,025	11,337,556	11,666,673	12,005,663
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	1,206,700	1,242,901	1,280,188	1,318,594	1,358,152	1,398,896	1,440,863	1,484,089	1,528,612	1,574,470
Payments:										
Employee Benefits & On-Costs	(14,212,311)	(14,587,180)	(15,024,796)	(15,475,540)	(15,939,806)	(16,418,000)	(16,910,540)	(17,417,856)	(17,940,392)	(18,478,604)
Materials & Contracts	(10,106,022)	(9,987,861)	(10,160,297)	(10,527,734)	(10,651,752)	(10,971,304)	(11,300,444)	(11,712,561)	(11,988,641)	(12,348,300)
Borrowing Costs	(480,850)	(443,980)	(412,900)	(375,862)	(337,366)	(297,495)	(256,483)	(213,846)	(169,518)	(128,788)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(375,216)	(386,472)	(398,067)	(410,009)	(422,309)	(434,978)	(448,028)	(461,468)	(475,312)	(489,572)
Net Cash provided (or used in) Operating Activities	5,358,028	4,712,065	4,809,653	4,815,706	4,669,468	4,725,600	4,652,201	4,742,886	4,984,796	5,153,422
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	-	-	-	-	1,239,868	5,260,132	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	1,100,000	1,100,000	1,100,000	1,100,000	220,000	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	812,000	539,638	668,367	646,490	703,263	758,583	809,567	758,832	1,096,922	548,866
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(9,259,601)	(8,712,676)	(7,409,708)	(7,844,446)	(10,089,845)	(10,077,917)	(10,246,417)	(11,708,869)	(10,338,189)	(9,453,179)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(7,347,601)	(7,073,038)	(5,641,341)	(6,097,956)	(7,926,715)	(4,059,202)	(9,436,850)	(10,950,037)	(9,241,267)	(8,904,313)

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
CASH FLOW STATEMENT - GENERAL FUND	Projected Years									
Scenario: Scenario 2 - Excludes Discretionary Projects	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	930,000	494,400	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Repayment of Borrowings & Advances	(954,125)	(921,427)	(951,782)	(988,820)	(1,027,176)	(1,044,437)	(1,085,449)	(1,128,085)	(1,172,415)	(677,546)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(24,125)	(427,027)	(951,782)	(988,820)	(1,027,176)	(1,044,437)	(1,085,449)	(1,128,085)	(1,172,415)	(677,546)
Net Increase/(Decrease) in Cash & Cash Equivalents	(2,013,698)	(2,788,000)	(1,783,469)	(2,271,070)	(4,284,422)	(378,039)	(5,870,099)	(7,335,237)	(5,428,885)	(4,428,438)
plus: Cash & Cash Equivalents - beginning of year	13,140,659	11,126,961	8,338,961	6,555,492	4,284,422	(0)	(378,039)	(6,248,138)	(13,583,374)	(19,012,259)
Cash & Cash Equivalents - end of the year	11,126,961	8,338,961	6,555,492	4,284,422	(0)	(378,039)	(6,248,138)	(13,583,374)	(19,012,259)	(23,440,697)
Cash & Cash Equivalents - end of the year	11,126,961	8,338,961	6,555,492	4,284,422	(0)	(378,039)	(6,248,138)	(13,583,374)	(19,012,259)	(23,440,697)
Investments - end of the year	6,500,000	6,500,000	6,500,000	6,500,000	5,260,132	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	17,626,961	14,838,961	13,055,492	10,784,422	5,260,132	(378,039)	(6,248,138)	(13,583,374)	(19,012,259)	(23,440,697)
Representing:										
- External Restrictions	8,127,886	7,390,250	8,472,239	9,588,074	9,939,387	9,954,958	11,083,191	11,509,350	12,685,265	13,964,236
- Internal Restrictions	7,454,810	8,155,099	8,561,868	9,104,551	8,927,940	9,484,953	9,181,912	8,387,119	8,448,139	8,969,693
- Unrestricted	2,044,264	(706,388)	(3,978,615)	(7,908,203)	(13,607,195)	(19,817,951)	(26,513,240)	(33,479,843)	(40,145,663)	(46,374,627)
	17,626,961	14,838,961	13,055,492	10,784,422	5,260,132	(378,039)	(6,248,138)	(13,583,374)	(19,012,259)	(23,440,697)

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
BALANCE SHEET - GENERAL FUND					Projected Years					
Scenario: Scenario 2 - Excludes Discretionary Projects	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS										
Current Assets										
Cash & Cash Equivalents	11,126,961	8,338,961	6,555,492	4,284,422	-	-	-	-	-	-
Investments	4,999,015	4,999,015	4,999,015	4,999,015	4,045,458	-	-	-	-	-
Receivables	5,185,000	5,185,000	5,185,000	5,185,000	5,185,000	5,185,000	5,185,000	5,185,000	5,185,000	5,237,000
Inventories	4,072,851	2,873,702	1,674,553	475,404	235,574	235,574	235,574	235,574	235,574	235,574
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	25,445,827	21,458,678	18,476,059	15,005,841	9,528,032	5,482,574	5,482,574	5,482,574	5,482,574	5,534,574
Non-Current Assets										
Investments	1,500,985	1,500,985	1,500,985	1,500,985	1,214,674	-	-	-	-	-
Receivables	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	-
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	273,195,561	273,657,687	272,529,324	271,555,130	272,663,805	273,593,702	274,599,305	277,159,179	278,051,868	279,066,059
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000
Right of use assets	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	284,397,547	284,859,673	283,731,309	282,757,115	283,579,479	283,294,702	284,300,305	286,860,179	287,752,868	288,715,059
TOTAL ASSETS	309,843,373	306,318,350	302,207,368	297,762,956	293,107,512	288,777,276	289,782,879	292,342,753	293,235,442	294,249,633
LIABILITIES										
Current Liabilities										
Bank Overdraft	-	-	-	-	-	378,039	6,248,138	13,583,374	19,012,259	23,440,697
Payables	6,899,000	6,899,000	6,899,000	6,899,000	6,899,000	6,899,000	6,899,000	6,899,000	6,899,000	6,899,000
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	91,632	91,000	91,000	91,000	91,000	91,000	91,000	91,000	91,000	91,000
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	921,427	951,782	988,820	1,027,176	1,044,437	1,085,449	1,128,085	1,172,415	677,546	166,978
Employee benefit provisions	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194
Other provisions	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	10,781,253	10,810,976	10,848,014	10,886,370	10,903,632	11,322,683	17,235,418	24,614,983	29,549,000	33,466,870
Non-Current Liabilities										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	10,713,265	10,255,883	9,267,063	8,239,888	7,195,451	6,110,001	4,981,916	3,809,501	3,131,955	2,964,977
Employee benefit provisions	220,806	220,806	220,806	220,806	220,806	220,806	220,806	220,806	220,806	220,806
Other provisions	5,319,000	5,535,300	5,758,089	5,987,562	6,223,919	6,467,366	6,718,117	6,976,391	7,242,412	7,516,415
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	16,253,071	16,011,989	15,245,958	14,448,255	13,640,175	12,798,173	11,920,839	11,006,697	10,595,173	10,702,197
TOTAL LIABILITIES	27,034,324	26,822,965	26,093,972	25,334,625	24,543,807	24,120,855	29,156,256	35,621,681	40,144,173	44,169,067
Net Assets	282,809,049	279,495,385	276,113,396	272,428,331	268,563,705	264,656,420	260,626,623	256,721,073	253,091,269	250,080,566
EQUITY										
Retained Earnings	100,399,049	97,085,385	93,703,396	90,018,331	86,153,705	82,246,420	78,216,623	74,311,073	70,681,269	67,670,566
Revaluation Reserves	182,410,000	182,410,000	182,410,000	182,410,000	182,410,000	182,410,000	182,410,000	182,410,000	182,410,000	182,410,000
Other Reserves	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	282,809,049	279,495,385	276,113,396	272,428,331	268,563,705	264,656,420	260,626,623	256,721,073	253,091,269	250,080,566
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
Total Equity	282,809,049	279,495,385	276,113,396	272,428,331	268,563,705	264,656,420	260,626,623	256,721,073	253,091,269	250,080,566

7.6 General Fund - 10 Year Capital Works Program – Scenario 2

General Fund Capital Program - Budget & LTFP - Scenario 2 - Excludes Discretionary Projects										
Capital Program	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
Drainage	264,690	272,621	281,304	291,069	302,224	314,930	329,135	329,135	329,135	402,017
Drainage AMP New & Upgrade - General Rural Stormwater	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	65,239
Drainage AMP New & Upgrade - General Urban	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	65,239
Drainage AMP Renewal Demand - Annual	74,690	82,621	91,304	101,069	112,224	124,930	139,135	139,135	139,135	181,540
Drainage AMP Renewal Demand - Backlog										
Stormwater Management Service Charge (SMSC) Projects	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000
Land & Buildings	2,140,686	586,423	864,135	1,280,932	1,620,932	1,703,079	1,765,268	1,810,627	1,810,627	1,810,627
Childcare Centre (LELC) - Administration Office Renovation Works	27,500									
Childcare Centre (LELC) - Automated Watering System	13,500									
Eventide Homes - Renewals	10,000	10,000	10,000	10,000						
Eventide Homes - Yanco Social Housing Expansion Project										
Gogelderie Weir - Caretaker House Renewal Work	40,000									
Gogelderie Weir Cabins (Planning & Construction)										
Brobenah Road Affordable Housing										
Public Conveniences renewals	50,000	50,000	50,000	50,000						
Commercial building renewals (49 Buildings)	99,157	86,958	133,720	203,903						
Community building renewals (Excl Whitton museum, LMAG, Library, Roxy)(57 Buildings)	39,629	133,254	166,468	253,838						
Operational building renewals (120 Buildings)	62,321	237,958	327,478	449,353						
Public amenity renewals (other than conveniences) (61 Buildings)	73,579	58,254	116,468	203,838						
Council Owned House Renewals	10,000	10,000	10,000	10,000						
LMAG Renewals and Upgrades	265,000									
Library Renewals				50,000						
Roxy Renewals and upgrade	1,000,000		50,000	50,000						
Whitton Museum Renewals (including Courthouse)										
Sporting Precinct Expansion (including Stadiums)										
Sporting Precinct Renewal (Stadium Roof)	450,000									
Buildings & Facilities AMP Renewal Demand - Annual					1,510,932	1,593,079	1,655,268	1,700,627	1,700,627	1700627
Buildings & Facilities AMP Renewal Demand - Backlog					110,000	110,000	110,000	110,000	110,000	110,000
Office Equipment & IT Systems	405,000	355,000	415,000	355,000	355,000	355,000	355,000	355,000	355,000	355,000
Corporate Information Systems Annual Allocation (Business Systems Improvements)	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Network and Server Infrastructure	160,000	110,000	170,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
Annual Computer Fleet Replacements	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Other Structures	690,000	740,000	60,000	80,000	110,000	50,000	110,000	50,000	110,000	50,000
Minor Renewals of the Whitton Pool	10,000	10,000	10,000	10,000						
Town Entrance Signs Renewals				20,000						
Cemetery Capital Works - Cemetery Expansion	630,000	630,000			60,000		60,000		60,000	
Playgrounds	50,000	100,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Whitton Pool - Detailed Design										
Whitton Pool - Renewal										

General Fund Capital Program - Budget & LTFP - Scenario 2 - Excludes Discretionary Projects										
Capital Program	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
Plant & Equipment	1,484,000	1,082,060	1,453,140	1,271,000	1,945,860	1,308,660	2,038,110	2,341,920	1,869,600	1,046,730
Plant & Vehicle Replacement	1,484,000	1,082,060	1,453,140	1,271,000	1,945,860	1,308,660	2,038,110	2,341,920	1,869,600	1,046,730
Roads, Bridges & Footpaths	3,675,225	3,855,142	3,910,781	3,900,781	3,980,681	3,961,630	3,983,699	3,983,699	3,686,699	3,580,699
Bridge Renewals	100,000	100,000	100,000	100,000						
Roads to Recovery Program	1,050,225	1,247,142	1,312,781	1,312,781						
Annual Reseal Program- Sealed Rural and Urban Road	725,000	725,000	725,000	725,000						
Sealed Road Rehabilitation Program	700,000	703,000	703,000	703,000						
Sealed Roads Heavy Patching	60,000	60,000	60,000	60,000						
Gravel Road Resheeting	350,000	350,000	350,000	350,000						
Regional Road - MR539	200,000	200,000	200,000	200,000						
Footpath - Renewals	100,000	100,000	100,000	100,000						
Footpaths - New	100,000	100,000	100,000	100,000						
Kerb & Gutter - Renewals	80,000	80,000	80,000	80,000						
Kerb & Gutter - New										
Shoulder Widening Program	150,000	150,000	150,000	150,000						
Library - Pedestrian Crossing, Disabled Carpark and Signage	20,000									
Bus Shelter Upgrades	20,000	20,000	20,000	10,000						
Traffic Facilities	20,000	20,000	10,000	10,000						
Disaster Recovery Financial Assistance (DRFA) Program										
Transport AMP New & Upgrade	-				500,000	500,000	500,000	500,000	500,000	500,000
Transport AMP Renewal Demand - Annual	-				2,577,681	2,858,630	3,080,699	3,080,699	3,080,699	3,080,699
Transport AMP Renewal Demand - Backlog					903,000	603,000	403,000	403,000	106,000	
Waste	600,000	1,567,663			650,000	1,000,000		650,000		
Leeton Landfill		650,000			650,000	1,000,000		650,000		
Yanco Landfill Remediation	600,000	917,663								
Grand Total	9,259,601	8,458,909	6,984,360	7,178,782	8,964,697	8,693,299	8,581,212	9,520,381	8,161,061	7,245,073
Indexation Compounded		3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
As per LTFP Cashflow	9,259,601	8,712,676	7,409,708	7,844,446	10,089,845	10,077,917	10,246,417	11,708,869	10,338,189	9,453,179

Assumptions

- The 'orange' rows represent the Capital Discretionary Projects removed for Scenario 2
- Renewal Demand Annual and Backlog works are based on the Asset Management Plan and represent what should be spent to renew Council's ageing assets.
- Council will develop a detailed Capital program to identify works required to meet the asset management plan requirements for the term of the Delivery Program.
- The Capital Program is shown in present \$ values - the indexation line represents the compounded impact of CPI across the LTFP
- New and upgrades of assets incur additional depreciation, while renewing the assets does not as these assets are already being depreciated - life extended only

8. Sewerage Fund

8.1 Sewer Fund - Base Case

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
INCOME STATEMENT - SEWER FUND	Projected Years									
Scenario: Base Case	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	3,347,784	3,584,695	3,838,216	4,109,511	4,399,825	4,710,490	5,042,932	5,398,675	5,779,352	6,186,709
User Charges & Fees	90,671	97,617	105,066	113,056	121,624	130,811	140,662	151,223	162,545	174,682
Other Revenues	6,828	7,033	7,244	7,461	7,685	7,916	8,153	8,398	8,650	8,909
Grants & Contributions provided for Operating Purposes	59,059	60,831	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	27,000	27,810	28,644	29,504	30,389	31,300	32,239	33,207	34,203	35,229
Interest & Investment Revenue	330,113	270,737	216,757	199,778	187,800	179,322	174,344	174,867	180,891	191,915
Other Income:										
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	3,861,455	4,048,722	4,195,928	4,459,310	4,747,323	5,059,839	5,398,330	5,766,370	6,165,640	6,597,443
Expenses from Continuing Operations										
Employee Benefits & On-Costs	862,327	888,197	914,843	942,288	970,557	999,673	1,029,664	1,060,553	1,092,370	1,125,141
Borrowing Costs	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	2,064,634	2,126,573	2,190,370	2,256,081	2,323,764	2,393,477	2,465,281	2,539,239	2,615,417	2,693,879
Depreciation & Amortisation	1,093,715	1,143,062	1,143,271	1,143,486	1,143,486	1,143,486	1,143,486	1,143,486	1,143,486	1,158,488
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	4,020,676	4,157,832	4,248,484	4,341,855	4,437,806	4,536,636	4,638,430	4,743,279	4,851,272	4,977,508
Operating Result from Continuing Operations	(159,221)	(109,110)	(52,556)	117,455	309,516	523,203	759,900	1,023,091	1,314,368	1,619,935
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(159,221)	(109,110)	(52,556)	117,455	309,516	523,203	759,900	1,023,091	1,314,368	1,619,935
Net Operating Result before Grants and Contributions provided for Capital Purposes	(186,221)	(136,920)	(81,200)	87,951	279,127	491,903	727,661	989,884	1,280,165	1,584,706

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
CASH FLOW STATEMENT - SEWER FUND	Projected Years									
Scenario: Base Case	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	3,347,784	3,584,695	3,838,216	4,109,511	4,399,825	4,710,490	5,042,932	5,398,675	5,779,352	6,186,709
User Charges & Fees	90,671	97,617	105,066	113,056	121,624	130,811	140,662	151,223	162,545	174,682
Investment & Interest Revenue Received	330,113	270,737	216,757	199,778	187,800	179,322	174,344	174,867	180,891	191,915
Grants & Contributions	86,059	88,641	28,644	29,504	30,389	31,300	32,239	33,207	34,203	35,229
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	6,828	7,033	7,244	7,461	7,685	7,916	8,153	8,398	8,650	8,909
Payments:										
Employee Benefits & On-Costs	(862,327)	(888,197)	(914,843)	(942,288)	(970,557)	(999,673)	(1,029,664)	(1,060,553)	(1,092,370)	(1,125,141)
Materials & Contracts	(2,064,634)	(2,126,573)	(2,190,370)	(2,256,081)	(2,323,764)	(2,393,477)	(2,465,281)	(2,539,239)	(2,615,417)	(2,693,879)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities	934,494	1,033,952	1,090,715	1,260,941	1,453,002	1,666,689	1,903,386	2,166,577	2,457,854	2,778,423
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	-	212,582	688,631	519,648	359,884	197,367	25,203	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(1,545,000)	(1,755,791)	(1,779,346)	(1,780,589)	(1,812,886)	(1,864,056)	(1,928,589)	(1,986,447)	(2,046,040)	(2,107,422)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(1,545,000)	(1,543,209)	(1,090,715)	(1,260,941)	(1,453,002)	(1,666,689)	(1,903,386)	(1,986,447)	(2,046,040)	(2,107,422)

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
CASH FLOW STATEMENT - SEWER FUND	Projected Years									
Scenario: Base Case	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	(610,506)	(509,257)	(0)	(0)	0	0	(0)	180,130	411,814	671,001
plus: Cash & Cash Equivalents - beginning of year	1,119,763	509,257	-	(0)	(0)	(0)	(0)	(0)	180,130	591,943
Cash & Cash Equivalents - end of the year	509,257	-	(0)	(0)	(0)	(0)	(0)	180,130	591,943	1,262,944
Cash & Cash Equivalents - end of the year	509,257	-	(0)	(0)	(0)	(0)	(0)	180,130	591,943	1,262,944
Investments - end of the year	8,000,000	7,787,418	7,098,787	6,579,139	6,219,255	6,021,888	5,996,685	5,996,685	5,996,685	5,996,685
Cash, Cash Equivalents & Investments - end of the year	8,509,257	7,787,418	7,098,787	6,579,139	6,219,255	6,021,888	5,996,685	6,176,814	6,588,628	7,259,629
Representing:										
- External Restrictions	8,509,257	7,787,418	7,098,787	6,579,139	6,219,255	6,021,888	5,996,685	6,176,815	6,588,628	7,259,629
- Internal Restrictitons	-	-	-	-	-	-	-	-	-	-
- Unrestricted	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
	8,509,257	7,787,418	7,098,787	6,579,139	6,219,255	6,021,888	5,996,685	6,176,814	6,588,628	7,259,629

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
BALANCE SHEET - SEWER FUND	Projected Years									
Scenario: Base Case	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS										
Current Assets										
Cash & Cash Equivalents	509,257	-	-	-	-	-	-	180,130	591,943	1,262,944
Investments	6,000,000	5,840,564	5,324,090	4,934,354	4,664,441	4,516,416	4,497,514	4,497,514	4,497,514	4,497,514
Receivables	292,000	292,000	292,000	292,000	292,000	292,000	292,000	292,000	292,000	295,000
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	6,801,257	6,132,564	5,616,090	5,226,354	4,956,441	4,808,416	4,789,514	4,969,643	5,381,457	6,055,458
Non-Current Assets										
Investments	2,000,000	1,946,855	1,774,697	1,644,785	1,554,814	1,505,472	1,499,171	1,499,171	1,499,171	1,499,171
Receivables	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	-
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	46,338,399	46,951,128	47,587,203	48,224,306	48,893,706	49,614,277	50,399,380	51,242,341	52,144,895	53,093,829
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	48,341,399	48,900,983	49,364,900	49,872,091	50,451,520	51,122,749	51,901,551	52,744,512	53,647,066	54,593,000
TOTAL ASSETS	55,142,656	55,033,546	54,980,990	55,098,445	55,407,961	55,931,164	56,691,064	57,714,155	59,028,523	60,648,458
LIABILITIES										
Current Liabilities										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Non-Current Liabilities										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Net Assets	55,134,656	55,025,546	54,972,990	55,090,445	55,399,961	55,923,164	56,683,064	57,706,155	59,020,523	60,640,458
EQUITY										
Retained Earnings	22,660,656	22,551,546	22,498,990	22,616,445	22,925,961	23,449,164	24,209,064	25,232,155	26,546,523	28,166,458
Revaluation Reserves	32,474,000	32,474,000	32,474,000	32,474,000	32,474,000	32,474,000	32,474,000	32,474,000	32,474,000	32,474,000
Other Reserves	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	55,134,656	55,025,546	54,972,990	55,090,445	55,399,961	55,923,164	56,683,064	57,706,155	59,020,523	60,640,458
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
Total Equity	55,134,656	55,025,546	54,972,990	55,090,445	55,399,961	55,923,164	56,683,064	57,706,155	59,020,523	60,640,458

8.2 Sewer Fund - 10 Year Capital Works Program

Sewer Fund Capital Program - Budget & LTFP										
Capital Program	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
Sewerage mains, manholes and vents	190,000	190,000	190,000	190,000						
Sewer Pump Station - Overhauls	250,000	250,000	250,000	250,000						
Sewer Pump Station - No. 4 Overhaul	150,000	150,000	150,000	150,000						
Sewer Pump Station - No. 27 Upgrade	15,000	15,000								
Sewer Pump Station - Pump Replacements		350,000								
Sewer Treatment Plants - Sedimentation tank automation	100,000	50,000								
Sewer Treatment Plant - Alum dosing tanklevel sensors and indicators	15,000									
Sewer Treatment Plant - Sludge Transfer Pump - Redesign Access	325,000									
Sewer Treatment Plant - Upgrade and recoat inlet (including gantries and walkways)	300,000									
Sewer Treatment Plant - Leeton Septic Tank Waste Receiving Facility	200,000	49,651								
Sewer Treatment Plant - Construct Idea tank		650,000	650,000	650,000						
Waste Water Telemetry Upgrades and automation project			437,204	389,491						
AMP Renewal Demand - Annual					810,726	807,951	815,163	815,163	815,163	815,163
AMP Renewal Demand - Backlog					800,000	800,000	800,000	800,000	800,000	800,000
Grand Total	1,545,000	1,704,651	1,677,204	1,629,491	1,610,726	1,607,951	1,615,163	1,615,163	1,615,163	1,615,163
Indexation		3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
As Per LTFP Cashflow		1,755,791	1,779,346	1,780,589	1,812,886	1,864,056	1,928,589	1,986,447	2,046,040	2,107,422

Assumptions

1. Renewal Demand Annual and Backlog works are based on the Asset Management Plan and represent what should be spent to renew Council's ageing assets.
2. Council will develop a detailed Capital program to identify works required to meet the asset management plan requirements for the term of the Delivery Program
3. The Capital Program is shown in present \$ values - the indexation line represents the compounded impact of CPI across the LTFP
4. New and upgrades of assets incur additional depreciation, while renewing the assets does not as these assets are already being depreciated - life extended only

9. Water Fund

9.1 Water Fund - Base Case

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
INCOME STATEMENT - WATER FUND	Projected Years									
Scenario: Base Case	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	1,951,586	2,051,052	2,155,502	2,265,187	2,380,368	2,501,322	2,628,336	2,761,714	2,901,774	3,048,852
User Charges & Fees	3,112,968	3,268,661	3,432,140	3,603,795	3,784,033	3,973,285	4,172,001	4,380,655	4,599,743	4,829,786
Other Revenues	60,600	62,418	64,291	66,219	68,206	70,252	72,360	74,530	76,766	79,069
Grants & Contributions provided for Operating Purposes	59,059	60,831	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	31,000	31,930	32,888	33,875	34,891	35,938	37,016	38,126	39,270	40,448
Interest & Investment Revenue	788,903	663,374	524,935	502,997	485,561	275,126	245,193	213,262	182,832	153,505
Other Income:										
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	6,004,116	6,138,266	6,209,755	6,472,072	6,753,059	6,855,923	7,154,905	7,468,287	7,800,386	8,151,661
Expenses from Continuing Operations										
Employee Benefits & On-Costs	902,810	929,894	957,791	986,525	1,016,121	1,046,604	1,078,002	1,110,342	1,143,653	1,177,962
Borrowing Costs	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	2,912,405	2,999,777	3,089,771	3,182,464	3,277,938	3,376,276	3,477,564	3,581,891	3,689,348	3,800,028
Depreciation & Amortisation	1,627,659	1,642,456	1,643,265	1,654,096	1,654,954	1,779,582	1,780,493	1,781,430	1,782,396	1,627,659
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	5,442,874	5,572,127	5,690,827	5,823,084	5,949,012	6,202,462	6,336,059	6,473,664	6,615,396	6,605,649
Operating Result from Continuing Operations	561,242	566,138	518,929	648,988	804,047	653,460	818,846	994,623	1,184,989	1,546,011
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	561,242	566,138	518,929	648,988	804,047	653,460	818,846	994,623	1,184,989	1,546,011
Net Operating Result before Grants and Contributions provided for Capital Purposes	530,242	534,208	486,041	615,113	769,156	617,523	781,831	956,497	1,145,719	1,505,563

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
CASH FLOW STATEMENT - WATER FUND										
Scenario: Base Case										
					Projected Years					
	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	1,951,586	2,051,052	2,155,502	2,265,187	2,380,368	2,501,322	2,628,336	2,761,714	2,901,774	3,048,852
User Charges & Fees	3,112,968	3,268,661	3,432,140	3,603,795	3,784,033	3,973,285	4,172,001	4,380,655	4,599,743	4,829,786
Investment & Interest Revenue Received	788,903	663,374	524,935	502,997	485,561	275,126	245,193	213,262	182,832	153,505
Grants & Contributions	90,059	92,761	32,888	33,875	34,891	35,938	37,016	38,126	39,270	40,448
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	60,600	62,418	64,291	66,219	68,206	70,252	72,360	74,530	76,766	79,069
Payments:										
Employee Benefits & On-Costs	(902,810)	(929,894)	(957,791)	(986,525)	(1,016,121)	(1,046,604)	(1,078,002)	(1,110,342)	(1,143,653)	(1,177,962)
Materials & Contracts	(2,912,405)	(2,999,777)	(3,089,771)	(3,182,464)	(3,277,938)	(3,376,276)	(3,477,564)	(3,581,891)	(3,689,348)	(3,800,028)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities	2,188,901	2,208,594	2,162,194	2,303,084	2,459,001	2,433,043	2,599,339	2,776,054	2,967,385	3,173,670
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	-	-	-	35,595	8,708,084	1,165,659	1,226,135	1,164,184	1,091,060	1,006,528
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(1,465,000)	(3,458,537)	(3,345,454)	(2,971,891)	(11,167,085)	(3,598,702)	(3,825,474)	(3,940,238)	(4,058,445)	(4,180,198)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(1,465,000)	(3,458,537)	(3,345,454)	(2,936,296)	(2,459,001)	(2,433,043)	(2,599,339)	(2,776,054)	(2,967,385)	(3,173,670)

Leeton Shire Council 10 Year Financial Plan for the Years ending 30 June 2035 CASH FLOW STATEMENT - WATER FUND										
Scenario: Base Case	Projected Years									
	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	723,901	(1,249,943)	(1,183,260)	(633,212)	-	(0)	0	(0)	-	-
plus: Cash & Cash Equivalents - beginning of year	2,342,515	3,066,416	1,816,473	633,212	-	-	(0)	-	(0)	(0)
Cash & Cash Equivalents - end of the year	3,066,416	1,816,473	633,212	-	-	(0)	-	(0)	(0)	(0)
Cash & Cash Equivalents - end of the year	3,066,416	1,816,473	633,212	-	-	(0)	-	(0)	(0)	(0)
Investments - end of the year	18,900,000	18,900,000	18,900,000	18,864,405	10,156,321	8,990,661	7,764,526	6,600,342	5,509,282	4,502,755
Cash, Cash Equivalents & Investments - end of the year	21,966,416	20,716,473	19,533,212	18,864,405	10,156,321	8,990,661	7,764,526	6,600,342	5,509,282	4,502,755
Representing:										
- External Restrictions	21,966,416	20,716,473	19,533,212	18,864,405	10,156,321	8,990,661	7,764,526	6,600,342	5,509,282	4,502,755
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-
- Unrestricted	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
	21,966,416	20,716,473	19,533,212	18,864,405	10,156,321	8,990,661	7,764,526	6,600,342	5,509,282	4,502,755

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
BALANCE SHEET - WATER FUND	Projected Years									
Scenario: Base Case	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS										
Current Assets										
Cash & Cash Equivalents	3,066,416	1,816,473	633,212	-	-	-	-	-	-	-
Investments	9,319,144	9,319,144	9,319,144	9,301,593	5,007,842	4,433,083	3,828,505	3,254,473	2,716,497	2,220,202
Receivables	606,000	606,000	606,000	606,000	606,000	606,000	606,000	606,000	606,000	614,000
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	12,991,560	11,741,617	10,558,357	9,907,593	5,613,842	5,039,083	4,434,505	3,860,473	3,322,497	2,834,202
Non-Current Assets										
Investments	9,580,856	9,580,856	9,580,856	9,562,812	5,148,479	4,557,578	3,936,022	3,345,869	2,792,785	2,282,553
Receivables	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	-
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	47,342,808	49,158,889	50,861,078	52,178,873	61,691,004	63,510,124	65,555,106	67,713,913	69,989,962	72,542,501
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	56,931,663	58,747,744	60,449,934	61,749,685	66,847,483	68,075,703	69,499,127	71,067,782	72,790,747	74,825,054
TOTAL ASSETS	69,923,223	70,489,361	71,008,290	71,657,278	72,461,325	73,114,786	73,933,632	74,928,255	76,113,244	77,659,256
LIABILITIES										
Current Liabilities										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	13,536	13,536	13,536	13,536	13,536	13,536	13,536	13,536	13,536	13,536
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	13,536	13,536	13,536	13,536	13,536	13,536	13,536	13,536	13,536	13,536
Non-Current Liabilities										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	13,536	13,536	13,536	13,536	13,536	13,536	13,536	13,536	13,536	13,536
Net Assets	69,909,687	70,475,825	70,994,754	71,643,742	72,447,789	73,101,250	73,920,096	74,914,719	76,099,708	77,645,720
EQUITY										
Retained Earnings	27,921,687	28,487,825	29,006,754	29,655,742	30,459,789	31,113,250	31,932,096	32,926,719	34,111,708	35,657,720
Revaluation Reserves	41,988,000	41,988,000	41,988,000	41,988,000	41,988,000	41,988,000	41,988,000	41,988,000	41,988,000	41,988,000
Other Reserves	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	69,909,687	70,475,825	70,994,754	71,643,742	72,447,789	73,101,250	73,920,096	74,914,719	76,099,708	77,645,720
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
Total Equity	69,909,687	70,475,825	70,994,754	71,643,742	72,447,789	73,101,250	73,920,096	74,914,719	76,099,708	77,645,720

9.2 Water Fund - 10 Year Capital Works Program

Water Fund Capital Program - Budget & LTFP										
Capital Program	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
Water Treatment - Reservoirs/Dams		1,000,000								
Water Treatment - Water Management - Water Meters	20,000	20,000	20,000	20,000						
Water Mains - General Water Mains	200,000	200,000	200,000	200,000						
Water Mains - General Water Mains - Leeton WTP Sedimentation Tank Refurbishments			150,000							
Water Main Replacements	470,000	470,000	470,000	470,000						
WTP- Valve audit and repair	30,000		30,000							
WTP-Sedimentation Tank Launder Replacement	150,000									
Water Treatment - Leeton RWP - VSD and Switch Board Upgrade			208,411	250,000						
Water Treatment - Telemetry Upgrades		150,000	50,000	50,000						
Murrarni Filtration Plant Upgrade			250,000							
Water Reservoir OHS Upgrades			150,000							
Water Main Replacements - Ring Main Extensions		937,803	950,000							
Water Treatment - Solar Array Murrarni WTP			75,000							
Water Mains - General Water Mains - Servicing Strategy		250,000								
Design ground level access to Wattle hill and Parkview		200,000								
Soda Ash System Upgrade	50,000	50,000								
Upgrades to dosing pumps	150,000									
Automation of dosage pumps	100,000									
Upgrade batching system to Whitton plant	100,000									
Chemical storage sensors	70,000									
Sludge valve automation	75,000									
Whitton and Murrarni telemetry upgrades	50,000	80,000								
Water Telemetry Upgrades (AMP New/Upgrade)					50,000	50,000	50,000	50,000	50,000	50,000
AMP Renewal Demand - Annual					1,821,810	2,004,272	2,103,774	2,103,774	2,103,774	2,103,774
AMP Renewal Demand - Backlog					1,050,000	1,050,000	1,050,000	1,050,000	1,050,000	1,050,000
Water Treatment (AMP New & Upgrade)			600,000	1,729,701	7,000,000					
Grand Total	1,465,000	3,357,803	3,153,411	2,719,701	9,921,810	3,104,272	3,203,774	3,203,774	3,203,774	3,203,774
Indexation Compounded		3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
As Per LTFP Cashflow		3,458,537	3,345,454	2,971,891	11,167,085	3,598,702	3,825,474	3,940,238	4,058,445	4,180,198

Assumptions

1. Renewal Demand Annual and Backlog works are based on the Asset Management Plan and represent what should be spent to renew Council's ageing assets.
2. Council will develop a detailed Capital program to identify works required to meet the asset management plan requirements for the term of the Delivery Program
3. The Capital Program is shown in present \$ values - the indexation line represents the compounded impact of CPI across the LTFP
4. New and upgrades to assets incur additional depreciation, while renewing the assets does not as these assets are already being depreciated - life extended only

10. Consolidated

10.1 Consolidated – Base Case (all funds)

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
INCOME STATEMENT - CONSOLIDATED										
Scenario: Base Case	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	16,950,721	17,616,030	18,321,506	19,060,148	19,833,761	20,644,258	21,493,667	22,384,141	23,317,965	24,297,562
User Charges & Fees	9,576,982	9,930,820	10,298,686	10,681,174	11,078,911	11,492,548	11,922,768	12,370,286	12,835,847	13,320,234
Other Revenues	929,228	957,105	985,818	1,015,393	1,045,854	1,077,230	1,109,547	1,142,833	1,177,118	1,212,432
Grants & Contributions provided for Operating Purposes	9,064,245	9,753,774	9,886,419	10,148,354	10,039,613	10,340,801	10,651,025	10,970,556	11,299,673	11,638,663
Grants & Contributions provided for Capital Purposes	4,446,081	2,985,260	3,859,483	2,342,650	4,371,561	434,238	436,255	438,333	440,473	442,677
Interest & Investment Revenue	2,067,699	1,561,262	1,247,843	1,141,926	1,033,511	684,599	478,864	447,455	423,050	404,746
Other Income:										
Net Gains from the Disposal of Assets	140,175	8,779	34,524	30,149	120,823	151,717	161,913	151,766	219,385	109,773
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	344,900	355,247	365,904	376,882	388,188	399,834	411,829	424,184	436,909	450,016
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	43,520,031	43,168,277	45,000,183	44,796,676	47,912,222	45,225,224	46,665,867	48,329,554	50,150,420	51,876,103
Expenses from Continuing Operations										
Employee Benefits & On-Costs	15,977,448	16,405,271	16,897,430	17,404,353	17,926,483	18,464,278	19,018,206	19,588,752	20,176,415	20,781,707
Borrowing Costs	480,850	443,980	459,427	418,341	396,812	394,345	343,059	289,730	234,276	181,970
Materials & Contracts	15,403,837	15,444,611	15,780,749	16,316,800	16,614,489	17,112,924	17,626,312	18,228,205	18,699,755	19,260,747
Depreciation & Amortisation	10,259,516	10,604,358	10,789,913	11,099,030	11,217,000	11,464,223	11,517,138	11,466,845	11,493,845	11,038,339
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	585,216	602,772	620,856	639,481	658,666	678,426	698,779	719,742	741,334	763,574
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	42,706,868	43,500,993	44,548,374	45,878,005	46,813,450	48,114,195	49,203,494	50,293,275	51,345,625	52,026,337
Operating Result from Continuing Operations	813,163	(332,716)	451,809	(1,081,329)	1,098,772	(2,888,971)	(2,537,626)	(1,963,721)	(1,195,205)	(150,234)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	813,163	(332,716)	451,809	(1,081,329)	1,098,772	(2,888,971)	(2,537,626)	(1,963,721)	(1,195,205)	(150,234)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(3,632,918)	(3,317,976)	(3,407,675)	(3,423,979)	(3,272,788)	(3,323,209)	(2,973,881)	(2,402,053)	(1,635,678)	(592,911)

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
CASH FLOW STATEMENT - CONSOLIDATED	Projected Years									
Scenario: Base Case	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	16,950,721	17,616,030	18,321,506	19,060,148	19,833,761	20,644,258	21,493,667	22,384,141	23,317,965	24,297,562
User Charges & Fees	9,576,982	9,930,820	10,298,686	10,681,174	11,078,911	11,492,548	11,922,768	12,370,286	12,835,847	13,320,234
Investment & Interest Revenue Received	2,067,699	1,561,262	1,247,843	1,141,926	1,033,511	684,599	478,864	447,455	423,050	404,746
Grants & Contributions	13,510,326	12,738,402	13,745,902	12,491,004	14,411,173	10,775,039	11,087,280	11,408,889	11,740,145	12,081,340
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	1,274,128	1,312,352	1,351,722	1,392,274	1,434,042	1,477,064	1,521,376	1,567,017	1,614,027	1,662,448
Payments:										
Employee Benefits & On-Costs	(15,977,448)	(16,405,271)	(16,897,430)	(17,404,353)	(17,926,483)	(18,464,278)	(19,018,206)	(19,588,752)	(20,176,415)	(20,781,707)
Materials & Contracts	(15,403,837)	(15,444,611)	(15,780,749)	(16,316,800)	(16,614,489)	(17,112,924)	(17,626,312)	(18,228,205)	(18,699,755)	(19,260,747)
Borrowing Costs	(480,850)	(443,980)	(459,427)	(418,341)	(396,812)	(394,345)	(343,059)	(289,730)	(234,276)	(181,970)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(375,216)	(386,472)	(398,067)	(410,009)	(422,309)	(434,978)	(448,028)	(461,468)	(475,312)	(489,572)
Net Cash provided (or used in) Operating Activities	11,142,504	10,478,531	11,429,986	10,217,024	12,431,306	8,666,982	9,068,350	9,609,632	10,345,277	11,052,334
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	-	212,582	688,631	555,243	12,116,124	4,814,870	1,251,338	1,164,184	1,091,060	1,006,528
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	1,100,000	1,100,000	1,100,000	1,100,000	220,000	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	812,000	539,638	668,367	646,490	703,263	758,583	809,567	758,832	1,096,922	548,866
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(15,430,682)	(17,891,752)	(15,965,459)	(15,538,547)	(28,134,606)	(15,540,675)	(16,000,480)	(17,635,554)	(16,442,674)	(15,740,799)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(13,518,682)	(16,039,532)	(13,508,460)	(13,236,814)	(15,095,219)	(9,967,222)	(13,939,575)	(15,712,538)	(14,254,692)	(14,185,406)

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
CASH FLOW STATEMENT - CONSOLIDATED	Projected Years									
Scenario: Base Case	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	930,000	1,694,628	-	546,364	1,125,509	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Repayment of Borrowings & Advances	(954,125)	(921,427)	(1,051,470)	(1,092,556)	(1,180,504)	(1,297,474)	(1,348,760)	(1,402,088)	(1,457,542)	(974,251)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(24,125)	773,201	(1,051,470)	(546,192)	(54,995)	(1,297,474)	(1,348,760)	(1,402,088)	(1,457,542)	(974,251)
Net Increase/(Decrease) in Cash & Cash Equivalents	(2,400,303)	(4,787,800)	(3,129,944)	(3,565,982)	(2,718,908)	(2,597,713)	(6,219,985)	(7,504,993)	(5,366,958)	(4,107,323)
plus: Cash & Cash Equivalents - beginning of year	16,602,937	14,202,634	9,414,834	6,284,890	2,718,908	(0)	(2,597,713)	(8,817,699)	(16,322,692)	(21,689,649)
Cash & Cash Equivalents - end of the year	14,202,634	9,414,834	6,284,890	2,718,908	(0)	(2,597,713)	(8,817,699)	(16,322,692)	(21,689,649)	(25,796,972)
Cash & Cash Equivalents - end of the year	14,202,634	9,414,834	6,284,890	2,718,908	(0)	(2,597,713)	(8,817,699)	(16,322,692)	(21,689,649)	(25,796,972)
Investments - end of the year	33,400,000	33,187,418	32,498,787	31,943,544	19,827,420	15,012,549	13,761,211	12,597,027	11,505,967	10,499,439
Cash, Cash Equivalents & Investments - end of the year	47,602,634	42,602,252	38,783,676	34,662,452	19,827,420	12,414,836	4,943,513	(3,725,665)	(10,183,682)	(15,297,533)
Representing:										
- External Restrictions	38,503,559	35,739,183	34,945,794	34,869,608	26,149,308	24,798,126	24,671,209	24,109,416	24,602,100	25,541,472
- Internal Restrictions	7,454,810	8,155,099	8,561,868	9,104,551	8,927,940	9,484,953	9,181,912	8,387,119	8,448,139	8,969,693
- Unrestricted	1,644,264	(1,292,030)	(4,723,985)	(9,311,707)	(15,249,829)	(21,868,243)	(28,909,608)	(36,222,200)	(43,233,921)	(49,808,698)
	47,602,634	42,602,252	38,783,676	34,662,452	19,827,420	12,414,836	4,943,513	(3,725,665)	(10,183,682)	(15,297,533)

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
BALANCE SHEET - CONSOLIDATED					Projected Years					
Scenario: Base Case	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS										
Current Assets										
Cash & Cash Equivalents	14,202,634	9,414,834	6,284,890	2,718,908	-	-	-	-	-	-
Investments	20,318,159	20,158,723	19,642,249	19,234,962	12,327,025	8,949,499	8,326,018	7,751,987	7,214,011	6,717,716
Receivables	6,083,000	6,083,000	6,083,000	6,083,000	6,083,000	6,083,000	6,083,000	6,083,000	6,083,000	6,146,000
Inventories	4,072,851	2,873,702	1,674,553	475,404	235,574	235,574	235,574	235,574	235,574	235,574
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	44,738,644	38,592,258	33,746,692	28,574,274	18,707,598	15,330,073	14,706,592	14,132,561	13,594,585	13,161,290
Non-Current Assets										
Investments	13,081,841	13,028,695	12,856,538	12,708,582	7,500,395	6,063,050	5,435,193	4,845,040	4,291,956	3,781,724
Receivables	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	-
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	370,037,849	376,893,533	381,534,385	385,456,711	401,811,707	405,281,294	409,116,982	414,678,625	418,749,916	423,013,284
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000
Right of use assets	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	392,831,690	399,634,229	404,102,923	407,877,292	419,024,102	421,056,344	424,264,174	429,235,665	432,753,873	436,444,008
TOTAL ASSETS	437,570,334	438,226,487	437,849,615	436,451,566	437,731,700	436,386,417	438,970,767	443,368,225	446,348,457	449,605,298
LIABILITIES										
Current Liabilities										
Bank Overdraft	-	-	-	-	-	2,597,713	8,817,699	16,322,692	21,689,649	25,796,972
Payables	6,920,536	6,920,536	6,920,536	6,920,536	6,920,536	6,920,536	6,920,536	6,920,536	6,920,536	6,920,536
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	91,632	91,000	91,000	91,000	91,000	91,000	91,000	91,000	91,000	91,000
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	921,427	1,051,470	1,092,556	1,180,504	1,297,474	1,348,760	1,402,088	1,457,542	974,251	475,731
Employee benefit provisions	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194
Other provisions	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	10,802,789	10,932,201	10,973,286	11,061,234	11,178,204	13,827,204	20,100,516	27,660,964	32,544,631	36,153,433
Non-Current Liabilities										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	10,713,265	11,356,423	10,263,867	9,629,727	9,457,762	8,109,002	6,706,915	5,249,373	4,275,122	3,799,391
Employee benefit provisions	220,806	220,806	220,806	220,806	220,806	220,806	220,806	220,806	220,806	220,806
Other provisions	5,319,000	5,535,300	5,758,089	5,987,562	6,223,919	6,467,366	6,718,117	6,976,391	7,242,412	7,516,415
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	16,253,071	17,112,529	16,242,762	15,838,094	15,902,486	14,797,174	13,645,838	12,446,569	11,738,340	11,536,611
TOTAL LIABILITIES	27,055,860	28,044,729	27,216,048	26,899,328	27,080,690	28,624,377	33,746,354	40,107,534	44,282,971	47,690,045
Net Assets	410,514,474	410,181,758	410,633,567	409,552,238	410,651,010	407,762,039	405,224,413	403,260,692	402,065,487	401,915,253
EQUITY										
Retained Earnings	153,642,474	153,309,758	153,761,567	152,680,238	153,779,010	150,890,039	148,352,413	146,388,692	145,193,487	145,043,253
Revaluation Reserves	256,872,000	256,872,000	256,872,000	256,872,000	256,872,000	256,872,000	256,872,000	256,872,000	256,872,000	256,872,000
Other Reserves	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	410,514,474	410,181,758	410,633,567	409,552,238	410,651,010	407,762,039	405,224,413	403,260,692	402,065,487	401,915,253
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
Total Equity	410,514,474	410,181,758	410,633,567	409,552,238	410,651,010	407,762,039	405,224,413	403,260,692	402,065,487	401,915,253

10.2 Consolidated Scenario 1 (all funds)

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
INCOME STATEMENT - CONSOLIDATED	Projected Years									
Scenario: Scenario 1 - Sporting Precinct (including Stadium)	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	16,950,721	17,616,030	18,321,506	19,060,148	19,833,761	20,644,258	21,493,667	22,384,141	23,317,965	24,297,562
User Charges & Fees	9,576,982	9,930,820	10,298,686	10,681,174	11,078,911	11,492,548	11,922,768	12,370,286	12,835,847	13,320,234
Other Revenues	929,228	957,105	985,818	1,015,393	1,045,854	1,077,230	1,109,547	1,142,833	1,177,118	1,212,432
Grants & Contributions provided for Operating Purposes	9,064,245	9,753,774	9,886,419	10,148,354	10,039,613	10,340,801	10,651,025	10,970,556	11,299,673	11,638,663
Grants & Contributions provided for Capital Purposes	4,446,081	11,114,020	3,859,483	2,342,650	4,371,561	434,238	436,255	438,333	440,473	442,677
Interest & Investment Revenue	2,067,699	1,532,794	1,370,343	1,194,426	1,092,511	808,599	478,864	447,455	423,050	404,746
Other Income:										
Net Gains from the Disposal of Assets	140,175	8,779	34,524	30,149	120,823	151,717	161,913	151,766	219,385	109,773
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	344,900	355,247	365,904	376,882	388,188	399,834	411,829	424,184	436,909	450,016
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	43,520,031	51,268,569	45,122,683	44,849,176	47,971,222	45,349,224	46,665,867	48,329,554	50,150,420	51,876,103
Expenses from Continuing Operations										
Employee Benefits & On-Costs	15,977,448	16,405,271	16,897,430	17,404,353	17,926,483	18,464,278	19,018,206	19,588,752	20,176,415	20,781,707
Borrowing Costs	480,850	467,239	480,662	478,061	492,618	480,559	419,291	355,575	289,313	225,758
Materials & Contracts	15,403,837	15,444,611	15,780,749	16,316,800	16,614,489	17,112,924	17,626,312	18,228,205	18,699,755	19,260,747
Depreciation & Amortisation	10,259,516	10,604,358	10,789,913	11,099,030	11,217,000	11,464,223	11,517,138	11,466,845	11,493,845	11,367,896
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	585,216	602,772	620,856	639,481	658,666	678,426	698,779	719,742	741,334	763,574
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	42,706,868	43,524,252	44,569,609	45,937,725	46,909,255	48,200,409	49,279,726	50,359,120	51,400,661	52,399,683
Operating Result from Continuing Operations	813,163	7,744,317	553,073	(1,088,549)	1,061,967	(2,851,185)	(2,613,858)	(2,029,566)	(1,250,242)	(523,580)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	813,163	7,744,317	553,073	(1,088,549)	1,061,967	(2,851,185)	(2,613,858)	(2,029,566)	(1,250,242)	(523,580)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(3,632,918)	(3,369,703)	(3,306,410)	(3,431,199)	(3,309,594)	(3,285,423)	(3,050,113)	(2,467,898)	(1,690,714)	(966,257)

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
CASH FLOW STATEMENT - CONSOLIDATED	Projected Years									
Scenario: Scenario 1 - Sporting Precinct (including Stadium)	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	16,950,721	17,616,030	18,321,506	19,060,148	19,833,761	20,644,258	21,493,667	22,384,141	23,317,965	24,297,562
User Charges & Fees	9,576,982	9,930,820	10,298,686	10,681,174	11,078,911	11,492,548	11,922,768	12,370,286	12,835,847	13,320,234
Investment & Interest Revenue Received	2,067,699	1,532,794	1,370,343	1,194,426	1,092,511	808,599	478,864	447,455	423,050	404,746
Grants & Contributions	13,510,326	20,867,162	13,745,902	12,491,004	14,411,173	10,775,039	11,087,280	11,408,889	11,740,145	12,081,340
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	1,274,128	1,312,352	1,351,722	1,392,274	1,434,042	1,477,064	1,521,376	1,567,017	1,614,027	1,662,448
Payments:										
Employee Benefits & On-Costs	(15,977,448)	(16,405,271)	(16,897,430)	(17,404,353)	(17,926,483)	(18,464,278)	(19,018,206)	(19,588,752)	(20,176,415)	(20,781,707)
Materials & Contracts	(15,403,837)	(15,444,611)	(15,780,749)	(16,316,800)	(16,614,489)	(17,112,924)	(17,626,312)	(18,228,205)	(18,699,755)	(19,260,747)
Borrowing Costs	(480,850)	(467,239)	(480,662)	(478,061)	(492,618)	(480,559)	(419,291)	(355,575)	(289,313)	(225,758)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(375,216)	(386,472)	(398,067)	(410,009)	(422,309)	(434,978)	(448,028)	(461,468)	(475,312)	(489,572)
Net Cash provided (or used in) Operating Activities	11,142,504	18,555,565	11,531,251	10,209,804	12,394,500	8,704,769	8,992,118	9,543,787	10,290,240	11,008,545
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	-	212,582	688,631	555,243	12,489,476	4,441,518	1,251,338	1,164,184	1,091,060	1,006,528
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	1,100,000	1,100,000	1,100,000	1,100,000	220,000	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	812,000	539,638	668,367	646,490	703,263	758,583	809,567	758,832	1,096,922	548,866
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(15,930,682)	(26,020,512)	(17,012,567)	(16,617,069)	(28,134,606)	(15,540,675)	(16,000,480)	(17,635,554)	(16,442,674)	(15,740,799)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(14,018,682)	(24,168,292)	(14,555,568)	(14,315,336)	(14,721,867)	(10,340,574)	(13,939,575)	(15,712,538)	(14,254,692)	(14,185,406)

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
CASH FLOW STATEMENT - CONSOLIDATED	Projected Years									
Scenario: Scenario 1 - Sporting Precinct (including Stadium)	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	1,530,000	1,694,628	1,047,108	1,624,886	1,125,509	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Repayment of Borrowings & Advances	(954,125)	(971,262)	(1,103,329)	(1,233,491)	(1,416,741)	(1,543,303)	(1,604,571)	(1,668,285)	(1,734,549)	(1,262,505)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	575,875	723,366	(56,221)	391,395	(291,232)	(1,543,303)	(1,604,571)	(1,668,285)	(1,734,549)	(1,262,505)
Net Increase/(Decrease) in Cash & Cash Equivalents	(2,300,303)	(4,889,361)	(3,080,538)	(3,714,136)	(2,618,598)	(3,179,109)	(6,552,028)	(7,837,036)	(5,699,000)	(4,439,366)
plus: Cash & Cash Equivalents - beginning of year	16,602,937	14,302,634	9,413,272	6,332,735	2,618,598	-	(3,179,109)	(9,731,136)	(17,568,172)	(23,267,173)
Cash & Cash Equivalents - end of the year	14,302,634	9,413,272	6,332,735	2,618,598	-	(3,179,109)	(9,731,136)	(17,568,172)	(23,267,173)	(27,706,538)
Cash & Cash Equivalents - end of the year	14,302,634	9,413,272	6,332,735	2,618,598	-	(3,179,109)	(9,731,136)	(17,568,172)	(23,267,173)	(27,706,538)
Investments - end of the year	33,400,000	33,187,418	32,498,787	31,943,544	19,454,067	15,012,549	13,761,211	12,597,027	11,505,967	10,499,439
Cash, Cash Equivalents & Investments - end of the year	47,702,634	42,600,690	38,831,522	34,562,142	19,454,067	11,833,441	4,030,075	(4,971,146)	(11,761,206)	(17,207,099)
Representing:										
- External Restrictions	38,503,559	35,739,183	34,945,794	34,869,608	26,149,308	24,798,126	24,671,209	24,109,416	24,602,100	25,541,472
- Internal Restrictions	7,454,810	8,155,099	8,561,868	9,104,551	8,927,940	9,484,953	9,181,912	8,387,119	8,448,139	8,969,693
- Unrestricted	1,744,264	(1,293,592)	(4,676,140)	(9,412,017)	(15,623,181)	(22,449,638)	(29,823,046)	(37,467,681)	(44,811,445)	(51,718,264)
	47,702,634	42,600,690	38,831,522	34,562,142	19,454,067	11,833,441	4,030,075	(4,971,146)	(11,761,206)	(17,207,099)

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
BALANCE SHEET - CONSOLIDATED					Projected Years					
Scenario: Scenario 1 - Sporting Precinct (including Stadium)	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS										
Current Assets										
Cash & Cash Equivalents	14,302,634	9,413,272	6,332,735	2,618,598	-	-	-	-	-	-
Investments	20,318,159	20,158,723	19,642,249	19,234,962	12,039,887	8,949,499	8,326,018	7,751,987	7,214,011	6,717,716
Receivables	6,083,000	6,083,000	6,083,000	6,083,000	6,083,000	6,083,000	6,083,000	6,083,000	6,083,000	6,146,000
Inventories	4,072,851	2,873,702	1,674,553	475,404	235,574	235,574	235,574	235,574	235,574	235,574
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	44,838,644	38,590,697	33,794,537	28,473,965	18,420,461	15,330,073	14,706,592	14,132,561	13,594,585	13,161,290
Non-Current Assets										
Investments	13,081,841	13,028,695	12,856,538	12,708,582	7,414,180	6,063,050	5,435,193	4,845,040	4,291,956	3,781,724
Receivables	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	-
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	370,537,849	385,522,293	391,210,253	396,211,101	412,566,097	416,035,684	419,871,372	425,433,015	429,504,306	433,438,117
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000
Right of use assets	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	393,331,690	408,262,989	413,778,791	418,631,682	429,692,277	431,810,734	435,018,564	439,990,055	443,508,263	446,868,840
TOTAL ASSETS	438,170,334	446,853,686	447,573,328	447,105,647	448,112,738	447,140,806	449,725,157	454,122,615	457,102,847	460,030,130
LIABILITIES										
Current Liabilities										
Bank Overdraft	-	-	-	-	-	3,179,109	9,731,136	17,568,172	23,267,173	27,706,538
Payables	6,920,536	6,920,536	6,920,536	6,920,536	6,920,536	6,920,536	6,920,536	6,920,536	6,920,536	6,920,536
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	91,632	91,000	91,000	91,000	91,000	91,000	91,000	91,000	91,000	91,000
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	971,262	1,103,329	1,233,491	1,416,741	1,543,303	1,604,571	1,668,285	1,734,549	1,262,505	775,689
Employee benefit provisions	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194
Other provisions	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	10,852,624	10,984,059	11,114,221	11,297,471	11,424,033	14,664,409	21,280,152	29,183,451	34,410,408	38,362,957
Non-Current Liabilities										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	11,263,430	11,854,730	11,668,347	11,876,493	11,458,699	9,854,128	8,185,843	6,451,295	5,188,790	4,413,101
Employee benefit provisions	220,806	220,806	220,806	220,806	220,806	220,806	220,806	220,806	220,806	220,806
Other provisions	5,319,000	5,535,300	5,758,089	5,987,562	6,223,919	6,467,366	6,718,117	6,976,391	7,242,412	7,516,415
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	16,803,236	17,610,836	17,647,242	18,084,860	17,903,423	16,542,300	15,124,766	13,648,491	12,652,008	12,150,321
TOTAL LIABILITIES	27,655,860	28,594,895	28,761,463	29,382,331	29,327,456	31,206,709	36,404,918	42,831,942	47,062,416	50,513,279
Net Assets	410,514,474	418,258,791	418,811,865	417,723,316	418,785,282	415,934,097	413,320,239	411,290,673	410,040,432	409,516,851
EQUITY										
Retained Earnings	153,642,474	161,386,791	161,939,865	160,851,316	161,913,282	159,062,097	156,448,239	154,418,673	153,168,432	152,644,851
Revaluation Reserves	256,872,000	256,872,000	256,872,000	256,872,000	256,872,000	256,872,000	256,872,000	256,872,000	256,872,000	256,872,000
Other Reserves	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	410,514,474	418,258,791	418,811,865	417,723,316	418,785,282	415,934,097	413,320,239	411,290,673	410,040,432	409,516,851
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
Total Equity	410,514,474	418,258,791	418,811,865	417,723,316	418,785,282	415,934,097	413,320,239	411,290,673	410,040,432	409,516,851

10.3 Consolidated Scenario 2 (all funds)

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
INCOME STATEMENT - CONSOLIDATED	Projected Years									
Scenario: Scenario 2 - Excludes Discretionary Projects	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations										
Revenue:										
Rates & Annual Charges	16,950,721	17,616,030	18,321,506	19,060,148	19,833,761	20,644,258	21,493,667	22,384,141	23,317,965	24,297,562
User Charges & Fees	9,576,982	9,930,820	10,298,686	10,681,174	11,078,911	11,492,548	11,922,768	12,370,286	12,835,847	13,320,234
Other Revenues	929,228	957,105	985,818	1,015,393	1,045,854	1,077,230	1,109,547	1,142,833	1,177,118	1,212,432
Grants & Contributions provided for Operating Purposes	9,064,245	9,753,774	9,886,419	10,148,354	10,039,613	10,340,801	10,651,025	10,970,556	11,299,673	11,638,663
Grants & Contributions provided for Capital Purposes	1,785,000	426,740	428,532	430,378	432,280	434,238	436,255	438,333	440,473	442,677
Interest & Investment Revenue	2,067,699	1,595,862	1,264,843	1,174,426	1,063,511	746,099	478,864	447,455	423,050	404,746
Other Income:										
Net Gains from the Disposal of Assets	140,175	8,779	34,524	30,149	120,823	151,717	161,913	151,766	219,385	109,773
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	344,900	355,247	365,904	376,882	388,188	399,834	411,829	424,184	436,909	450,016
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	40,858,950	40,644,357	41,586,232	42,916,904	44,002,941	45,286,724	46,665,867	48,329,554	50,150,420	51,876,103
Expenses from Continuing Operations										
Employee Benefits & On-Costs	15,977,448	16,405,271	16,897,430	17,404,353	17,926,483	18,464,278	19,018,206	19,588,752	20,176,415	20,781,707
Borrowing Costs	480,850	443,980	412,900	375,862	337,366	297,495	256,483	213,846	169,518	128,788
Materials & Contracts	15,403,837	15,444,611	15,780,749	16,316,800	16,614,489	17,112,924	17,626,312	18,228,205	18,699,755	19,260,747
Depreciation & Amortisation	10,259,516	10,604,358	10,789,913	11,099,030	11,217,000	11,464,223	11,517,138	11,466,845	11,493,845	10,786,043
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	585,216	602,772	620,856	639,481	658,666	678,426	698,779	719,742	741,334	763,574
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	42,706,868	43,500,993	44,501,848	45,835,526	46,754,004	48,017,345	49,116,918	50,217,390	51,280,866	51,720,860
Operating Result from Continuing Operations	(1,847,918)	(2,856,636)	(2,915,616)	(2,918,622)	(2,751,063)	(2,730,621)	(2,451,051)	(1,887,836)	(1,130,447)	155,243
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(1,847,918)	(2,856,636)	(2,915,616)	(2,918,622)	(2,751,063)	(2,730,621)	(2,451,051)	(1,887,836)	(1,130,447)	155,243
Net Operating Result before Grants and Contributions provided for Capital Purposes	(3,632,918)	(3,283,376)	(3,344,148)	(3,349,001)	(3,183,342)	(3,164,859)	(2,887,306)	(2,326,169)	(1,570,919)	(287,434)

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
CASH FLOW STATEMENT - CONSOLIDATED	Projected Years									
Scenario: Scenario 2 - Excludes Discretionary Projects	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities										
Receipts:										
Rates & Annual Charges	16,950,721	17,616,030	18,321,506	19,060,148	19,833,761	20,644,258	21,493,667	22,384,141	23,317,965	24,297,562
User Charges & Fees	9,576,982	9,930,820	10,298,686	10,681,174	11,078,911	11,492,548	11,922,768	12,370,286	12,835,847	13,320,234
Investment & Interest Revenue Received	2,067,699	1,595,862	1,264,843	1,174,426	1,063,511	746,099	478,864	447,455	423,050	404,746
Grants & Contributions	10,849,245	10,179,882	10,314,951	10,578,732	10,471,892	10,775,039	11,087,280	11,408,889	11,740,145	12,081,340
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	1,274,128	1,312,352	1,351,722	1,392,274	1,434,042	1,477,064	1,521,376	1,567,017	1,614,027	1,662,448
Payments:										
Employee Benefits & On-Costs	(15,977,448)	(16,405,271)	(16,897,430)	(17,404,353)	(17,926,483)	(18,464,278)	(19,018,206)	(19,588,752)	(20,176,415)	(20,781,707)
Materials & Contracts	(15,403,837)	(15,444,611)	(15,780,749)	(16,316,800)	(16,614,489)	(17,112,924)	(17,626,312)	(18,228,205)	(18,699,755)	(19,260,747)
Borrowing Costs	(480,850)	(443,980)	(412,900)	(375,862)	(337,366)	(297,495)	(256,483)	(213,846)	(169,518)	(128,788)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(375,216)	(386,472)	(398,067)	(410,009)	(422,309)	(434,978)	(448,028)	(461,468)	(475,312)	(489,572)
Net Cash provided (or used in) Operating Activities	8,481,423	7,954,611	8,062,562	8,379,731	8,581,471	8,825,332	9,154,926	9,685,516	10,410,035	11,105,515
Cash Flows from Investing Activities										
Receipts:										
Sale of Investment Securities	-	212,582	688,631	555,243	10,307,836	6,623,159	1,251,338	1,164,184	1,091,060	1,006,528
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	1,100,000	1,100,000	1,100,000	1,100,000	220,000	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	812,000	539,638	668,367	646,490	703,263	758,583	809,567	758,832	1,096,922	548,866
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(12,269,601)	(13,927,004)	(12,534,508)	(12,596,926)	(23,069,816)	(15,540,675)	(16,000,480)	(17,635,554)	(16,442,674)	(15,740,799)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(10,357,601)	(12,074,784)	(10,077,509)	(10,295,193)	(11,838,717)	(8,158,934)	(13,939,575)	(15,712,538)	(14,254,692)	(14,185,406)

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
CASH FLOW STATEMENT - CONSOLIDATED	Projected Years									
Scenario: Scenario 2 - Excludes Discretionary Projects	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings & Advances	930,000	494,400	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Repayment of Borrowings & Advances	(954,125)	(921,427)	(951,782)	(988,820)	(1,027,176)	(1,044,437)	(1,085,449)	(1,128,085)	(1,172,415)	(677,546)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(24,125)	(427,027)	(951,782)	(988,820)	(1,027,176)	(1,044,437)	(1,085,449)	(1,128,085)	(1,172,415)	(677,546)
Net Increase/(Decrease) in Cash & Cash Equivalents	(1,900,303)	(4,547,200)	(2,966,730)	(2,904,282)	(4,284,422)	(378,039)	(5,870,099)	(7,155,107)	(5,017,071)	(3,757,437)
plus: Cash & Cash Equivalents - beginning of year	16,602,937	14,702,634	10,155,434	7,188,704	4,284,422	(0)	(378,039)	(6,248,138)	(13,403,245)	(18,420,316)
Cash & Cash Equivalents - end of the year	14,702,634	10,155,434	7,188,704	4,284,422	(0)	(378,039)	(6,248,138)	(13,403,245)	(18,420,316)	(22,177,753)
Cash & Cash Equivalents - end of the year	14,702,634	10,155,434	7,188,704	4,284,422	(0)	(378,039)	(6,248,138)	(13,403,245)	(18,420,316)	(22,177,753)
Investments - end of the year	33,400,000	33,187,418	32,498,787	31,943,544	21,635,708	15,012,549	13,761,211	12,597,027	11,505,967	10,499,439
Cash, Cash Equivalents & Investments - end of the year	48,102,634	43,342,852	39,687,491	36,227,966	21,635,708	14,634,510	7,513,073	(806,218)	(6,914,349)	(11,678,313)
Representing:										
- External Restrictions	38,603,559	35,894,141	35,104,238	35,031,618	26,314,963	24,967,508	24,844,402	24,286,506	24,783,175	25,726,620
- Internal Restrictions	7,454,810	8,155,099	8,561,868	9,104,551	8,927,940	9,484,953	9,181,912	8,387,119	8,448,139	8,969,693
- Unrestricted	2,044,264	(706,388)	(3,978,615)	(7,908,203)	(13,607,195)	(19,817,951)	(26,513,240)	(33,479,843)	(40,145,663)	(46,374,627)
	48,102,634	43,342,852	39,687,491	36,227,966	21,635,708	14,634,510	7,513,073	(806,218)	(6,914,349)	(11,678,313)

Leeton Shire Council										
10 Year Financial Plan for the Years ending 30 June 2035										
BALANCE SHEET - CONSOLIDATED	Projected Years									
Scenario: Scenario 2 - Excludes Discretionary Projects	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS										
Current Assets										
Cash & Cash Equivalents	14,702,634	10,155,434	7,188,704	4,284,422	-	-	-	-	-	-
Investments	20,318,159	20,158,723	19,642,249	19,234,962	13,717,742	8,949,499	8,326,018	7,751,987	7,214,011	6,717,716
Receivables	6,083,000	6,083,000	6,083,000	6,083,000	6,083,000	6,083,000	6,083,000	6,083,000	6,083,000	6,146,000
Inventories	4,072,851	2,873,702	1,674,553	475,404	235,574	235,574	235,574	235,574	235,574	235,574
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000	62,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Assets	45,238,644	39,332,858	34,650,506	30,139,788	20,098,316	15,330,073	14,706,593	14,132,561	13,594,585	13,161,290
Non-Current Assets										
Investments	13,081,841	13,028,695	12,856,538	12,708,582	7,917,966	6,063,050	5,435,193	4,845,040	4,291,956	3,781,724
Receivables	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	-
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	366,876,768	369,767,704	370,977,605	371,958,310	383,248,516	386,718,103	390,553,791	396,115,434	400,186,725	404,702,389
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000	9,649,000
Right of use assets	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	389,670,609	392,508,400	393,546,143	394,378,891	400,878,482	402,493,153	405,700,983	410,672,474	414,190,682	418,133,113
TOTAL ASSETS	434,909,253	431,841,258	428,196,649	424,518,679	420,976,799	417,823,226	420,407,576	424,805,034	427,785,266	431,294,403
LIABILITIES										
Current Liabilities										
Bank Overdraft	-	-	-	-	-	378,039	6,248,138	13,403,245	18,420,316	22,177,753
Payables	6,920,536	6,920,536	6,920,536	6,920,536	6,920,536	6,920,536	6,920,536	6,920,536	6,920,536	6,920,536
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	91,632	91,000	91,000	91,000	91,000	91,000	91,000	91,000	91,000	91,000
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	921,427	951,782	988,820	1,027,176	1,044,437	1,085,449	1,128,085	1,172,415	677,546	166,978
Employee benefit provisions	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194	2,869,194
Other provisions	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	10,802,789	10,832,512	10,869,550	10,907,906	10,925,168	11,344,219	17,256,954	24,456,390	28,978,592	32,225,461
Non-Current Liabilities										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	10,713,265	10,255,883	9,267,063	8,239,888	7,195,451	6,110,001	4,981,916	3,809,501	3,131,955	2,964,977
Employee benefit provisions	220,806	220,806	220,806	220,806	220,806	220,806	220,806	220,806	220,806	220,806
Other provisions	5,319,000	5,535,300	5,758,089	5,987,562	6,223,919	6,467,366	6,718,117	6,976,391	7,242,412	7,516,415
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	16,253,071	16,011,989	15,245,958	14,448,255	13,640,175	12,798,173	11,920,839	11,006,697	10,595,173	10,702,197
TOTAL LIABILITIES	27,055,860	26,844,501	26,115,508	25,356,161	24,565,343	24,142,391	29,177,792	35,463,087	39,573,765	42,927,659
Net Assets	407,853,393	404,996,757	402,081,141	399,162,518	396,411,456	393,680,834	391,229,784	389,341,947	388,211,501	388,366,744
EQUITY										
Retained Earnings	150,981,393	148,124,757	145,209,141	142,290,518	139,539,456	136,808,834	134,357,784	132,469,947	131,339,501	131,494,744
Revaluation Reserves	256,872,000	256,872,000	256,872,000	256,872,000	256,872,000	256,872,000	256,872,000	256,872,000	256,872,000	256,872,000
Other Reserves	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	407,853,393	404,996,757	402,081,141	399,162,518	396,411,456	393,680,834	391,229,784	389,341,947	388,211,501	388,366,744
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
Total Equity	407,853,393	404,996,757	402,081,141	399,162,518	396,411,456	393,680,834	391,229,784	389,341,947	388,211,501	388,366,744